

ANNUAL BUDGET OF  
LEJWELEPUTSWA DISTRICT MUNICIPALITY  
2012/13  
MEDIUM TERM REVENUE AND  
EXPENDITURE FORECASTS

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# Part 1 – Annual Budget

## 1.1 Mayor's Report

THE 2012/13 BUDGET SPEECH PRESENTED BY ACTING EXECUTIVE MAYOR OF LEJWELEPUTSWA DISTRICT MUNICIPALITY, CCLR. XOLILE TOKI AT THE COUNCIL MEETING HELD AT COUNCIL CHAMBER IN WELKOM ON THE 7 JUNE 2012.

Honourable Speaker

Members of the Mayoral Committee

Councillors

The Municipal Manager and staff

Leaders of Political Parties

Members of Ward committees

Distinguished Guests

Friends and Comrades,

Mr Speaker, it is a great privilege and honour to address this sitting of our Council on this important meeting- the presentation of the reviewed & revised Integrated Development Plan (IDP) and the Budget for the financial year 2012/13. These strategic and policy documents are now presented for consideration and approval. Mr Speaker, in this municipality we see the budget as an instrument through which we manage and use public funds to improve the quality of life of the people we serve.

The government adopted five key priority- areas for service delivery, which are:

- Good Governance and Public Participation
- Municipal Financial Viability and Management
- Local Economic Development
- Municipal Transformation and Institutional Development
- Basic Services and Infrastructure Investment

These priorities, as set out by government, are not only the responsibility of the national and provincial government, but must be tackled and realised by all spheres of government, more so local government. It is therefore more critical for local government service delivery plans and

programmes to be in line with these priorities, as the people at ward-level must be able to identify and experience it.

### **2012/2013 Integrated Development Plan**

Mr Speaker, the year 2012 is significantly in many respects. Our IDP's as a family of municipalities in the district are significantly amongst the top in the province of Free State. We wish to develop this attainment and be counted among the best in the country. We worked well with the IDP Representative forum as capable led by Tumelo Makofane, for this we thankful to all of you.

We conducted community consultation meetings/road-shows during the month of April 2011. These meeting were meant to get community inputs on the draft IDP and Budget, this was achieved well. Mr Speaker, all those inputs were accurately recorded and considered. Hence, we are now ready to recommend the approval of this IDP by Council.

### **2012/ 2013 BUDGET**

In terms of Chapter 57 of the Municipal Finance Management Act, Act no 56 of 2003, I wish to table before this house, our 2012/2013 budget for approval.

Mr Speaker, we see the budget as an instrument through which we manage public funds in a way that ensures that we improve the quality of life of our people. We see the budget as an instrument of development. We do this through planning, budget allocation, control and proper accounting for every cent entrusted to this municipality.

The total budget we are presenting here before this house amounts to R105,716 million with a R3,842 million capital and a R101,874 million operational budget. Indeed, this budget has been declining steadily, which is therefore not in line with our developmental mandate.

Mr Speaker, the people of Lejweleputswa gave this council, alongside our local municipalities a clear mandate to deliver services, grow the economy and to help build a better life. I stand before you to present critical highlight our budget we have made since then and to outline our programme of action for 2012/2013 under the theme: **Working together to ensure effective & efficient service delivery.**

The district is not immune to economic crisis hence we experienced job losses with some mining shaft closing down. Mr Speaker, we are however, encouraged by the efforts of national government at reducing the effect of job losses, amongst other things, and we need to compliment such efforts through our programmes at the district level.

### **Conclusion**

Mr Speaker, Lejweleputswa municipality will continue to strive towards higher and quality standards of service delivery. I think you will agree with me when I say that the roadmap is clear. The Budget is however in line with our vision and commitment that we have made to the citizens of this district.

We have demonstrated that the path to the attainment of better communities all remains within reach.

Together working to ensure effective & efficient service delivery

I thank you



Cllr X. Toki

Acting Executive Mayor

Lejweleputswa District Municipality

## 1.2 Council Resolutions

At the Council sitting on 28 April 2011 the following decisions were taken:

- That the operating budget totalling R 99 915 655 be approved.
- That the capital budget totalling R 8175 000 be approved.
- That the Asset Management Policy; Credit Control Policy and Supply Chain Policy be noted.
- That the 2011/2012 IDP be adopted as a final document.

The Council at its sitting on 28 November 2011 resolved as follow:

- That the upward/ downward budget adjustments be approved as per the following adjustments documentation:
- That the 2011/2012 revised operating budget upwards from R 99 915 655 to R 114 167 984 be approved.
- That the 2011/2012 revised Capital budget upwards from R 8 175 000 to R 10 651 920 be approved.
- That on top of above paragraphs (1) and (2) R 1 000 000 be added to HIV & AIDS vote.

1. The Council of Lejweleputswa District Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:

1.1. The annual budget of the municipality for the financial year 2012/13 and the multi-year and single-year capital appropriations as set out in the following tables:

- 1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table 8 on page 20;
- 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table 9 on page 21;

- 1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Table 10 on page 22; and
- 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table 11 on page 24.

1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:

- 1.2.1. Budgeted Financial Position as contained in Table 12 on page 25;
- 1.2.2. Budgeted Cash Flows as contained in Table 13 on page 27;
- 1.2.3. Cash backed reserves and accumulated surplus reconciliation as contained in Table 14 on page 27;
- 1.2.4. Asset management as contained in Table 15 on page 29; and

### **1.3 Executive Summary**

The main objective of a municipal budget is to allocate realistic expected resources to the service delivery goals or performance objectives identified as priorities in the approved IDP.

All municipalities must prepare their budgets, adjustment budgets and in-year reports from the 2010/2012 financial year onwards in accordance with the Municipal Budget and Reporting Regulations and this implied major changes in the budget formats and attachments which are distributed as part of this document.

Each municipality must also do a funding compliance assessment of the budget to prove that the budget is properly funded. This budget program runs over a three-year period and each year the municipality must ensure that the budget is properly funded. It is each Council's responsibility to ensure that its budget complies with the following three criteria, i.e.:

- Sustainability, to ensure that the municipality has sufficient revenue and adequate corporate and financial stability to fund and deliver on its budget.
- Credibility, to ensure that the municipality, with its ability and capacity to spend, deliver in terms of its budget.
- Governance, that the Municipality has appropriate capacity and stability to ensure the long term sustainability of service delivery.

### **Headline inflation forecasts**



The headline inflation forecast follow:

Fiscal year	2010	2011	2012	2013	2014
	Actual	Estimate		Forecast	
Headline CPI inflation	3.3	5	5.4	5.6	5.4

In compiling the 2012/2013 MTREF budget, the following remains challenges for the municipality;

1. Council's is almost 100% dependent on grants received from National Government and has no billable resources.
2. Overhead costs grow at a higher rate than income and is absorbing a bigger part of income year by year.
3. The impact of the global economy on available resources.

In view of the aforementioned, the following table is a consolidated overview of the proposed 2012/2013 Medium-term Revenue and Expenditure Framework:

**Table 1 Consolidated Overview of the 2011/12 MTREF**

AGGREGATE TOTALS 2012/2013					
Income	Approved budget 2011/2012	Revised budget 2011/2012	2nd revised Budget 2011/2012	Budget 2012/2013	Difference
Total Operating Income	98 590 000	99 276 701	99 126 675	102 752 260	0.04
Total Operating Expenditure Expenditure	99 915 655	115 167 984	114 912 425	101 874 314	(0.11)
Surplus/- deficit	-1 325 655	-15 891 283	-15 785 750	877 946	
Total capital expenditure	8 175 000	10 651 920	10 704 330	3 842 000	(0.64)
Total deficit	-9 500 655	-26 543 203	-26 490 080		
Unappropriated surplus	-9 500 655	-26 543 203	-26 490 080		
Capital Replacement Reserve				3 842 000	#DIV/0!

Total operating revenue has grown by 4 per cent or R3.6 million for the 2012/13 financial year when compared to the 2011/12 Adjustments Budget.

Total operating expenditure for the 2012/13 financial year decreased from R 114, 912 to R 101 874 a reduction of 11% which is a result of the increased adjustments budget approved November 2011 which was funded from the accumulated surplus and which was depleted to a large extent. The surplus of R 877 946 will be utilised to cover loan

redemption which is not a budget item anymore. A rollover of R 1 000 000 on the PPP project will increase this amount to R 1 877 946.

The capital budget of R3,842 million for 2012/13 is 64 per cent less when compared to the 2011/12 Adjustment Budget. The reduction is due to the Disaster Management project being finalised in the 2011/2012 financial year.

The capital budget will be funded from the proposed Capital Replacement reserve to be created.

#### 1.4 Operating Revenue Framework

The following table indicates Councils limited funding resources which will increase with 4 per cent or R 3.6 million in total. National grants represent 98 per cent of the total annual income. Interest income shows a decrease which is attributed to the steep outflow of funds in the last 3 months. Notable is the fact that Council's income grows below the consumer price index.

**Table 2 Summary of revenue classes by main revenue sources**

SUMMARY OF INCOME BY SOURCE 2012/2013					
DEPARTMENT	Approved budget 2011/2012	Revised budget 2011/2012	2nd revised Budget 2011/2012	Budget 2012/2013	Difference
INTEREST EARNED	2 700 000	2 700 000	2 170 000	1 680 000	(0.23)
INTEREST EARNED O/S DEBTORS	100 000	541 701	608 736	645 260	0.06
OPERATING GRANTS & SUBSIDIES	95 775 000	95 990 000	96 175 211	100 387 000	0.04
OTHER INCOME	15 000	45 000	172 728	40 000	(0.77)
	98 590 000	99 276 701	99 126 675	102 752 260	0.04

#### 1.5 Operating Expenditure Framework

***National Treasury in its Circular No 58 dated 14 December 2011 pointed out:***

##### ***4.1 Eliminating non-priority spending***

*“Municipalities must pay special attention to controlling unnecessary spending on nice-to-have items and non-essential activities. The following examples of non-priority expenditure have been observed, and need to be eliminated:*

- i. excessive sponsorship of music festivals, beauty pageants and sporting events, including the purchase of tickets to events for councillors and/or officials;*
- ii. public relations projects and activities that are not centred on actual service delivery or are not a municipal function (e.g. celebrations; gala dinners; commemorations, advertising and voter education);*

- iii. *LED projects that serve the narrow interests of only a small number of beneficiaries or fall within the mandates of other government departments such as the Department of Agriculture;*
- iv. *excessive catering for meetings and other events, including the use of public funds to buy alcoholic beverages;*
- v. *arranging workshops and events at expensive private venues, especially ones outside the municipality (as opposed to using the municipality's own venues);*
- vi. *excessive printing costs (instead of maximising the use of the municipality's website, including providing facilities for the public to access the website);*
- vii. *excessive luxurious office accommodation and office furnishings;*
- viii. *foreign travel by mayors, councillors and officials, particularly 'study tours';*
- ix. *excessive councilor and staff perks such as luxurious mayoral cars and houses, notebooks, IPADS and cell-phone allowances; travel and subsistence allowances (certain of these may be irregular spending – see paragraph 4.8 below);*
- x. *excessive staff in the office of the mayor – particularly the appointment of political advisors' and 'spokespersons';*
- xi. *all donations to individuals that are not made in terms of the municipality's indigent policy or a bursary scheme; for instance donations to cover funeral costs (other than pauper burials which is a district municipality function);*
- xii. *costs associated with long-standing staff suspensions and the legal costs associated with not following due process when suspending or dismissing staff, as well as payment of severance packages or 'golden handshakes'; and*
- xiii. *the use of consultants to perform routine management tasks, and the payment of excessive fees to consultants”.*

Council's operating expenditure is 11 percent less than 2011/2012 which was explained above.

Total remuneration is now standing at a rate of 56% ( roll over excluded) of the total operating expenditure and is increasing at a higher rate than the income is growing and thus will erode the available operating income more and more on a yearly basis. Salaries are reflecting an increase of 14% however compared with the original budget of 2011/2012 it is 8.9 %. It was assumed that yearly increases will not exceed 7% and hence a provision for 7% on both employees and councillor remuneration.

### **Table 3 Expenditure by main categories**

EXPENDITURE ALLOCATION BY CATEGORY 2012/2013					
DETAILS	Approved budget 2011/2012	Revised budget 2011/2012	2nd revised Budget 2011/2012	Budget 2012/2013	Difference
Employee remuneration	44 664 233	44 607 713	42 840 818	48 642 124	0.14
Councillor remuneration	8 995 515	8 173 075	7 447 406	7 908 779	0.06
Working capital reserve	240 000	504 000	504 000	529 200	0.05
Depreciation	3 465 001	5 433 096	7 423 395	7 845 439	0.06
Repairs & maintenance	1 603 004	1 622 928	1 617 928	914 470	(0.43)
Interest expenses	3 079 918	3 079 918	3 079 918	2 840 607	(0.08)
Grant & subsidies	9 150 000	8 150 000	8 150 000	4 450 000	(0.45)
General expenditure	27 057 494	41 319 851	41 242 821	25 959 923	(0.37)
Contribution: accrued leave	1 660 490	2 277 403	2 606 139	2 783 772	0.07
<b>Total Amount</b>	<b>99 915 655</b>	<b>115 167 984</b>	<b>114 912 425</b>	<b>101 874 314</b>	<b>(0.11)</b>

### Operating Expenditure by department

In order to lower costs it was decided to integrate the Human Resource Section with Corporate Services, ICT and Municipal Support with the Finance department and Social Services has also been dissolved and integrated within the structure . The Roads section will be phased out through the transfer of the yellow fleet and other equipment to Matjhabeng Municipality as per resolution. This transfer will result in a saving of R 4 million for Lejweleputswa District Municipality.

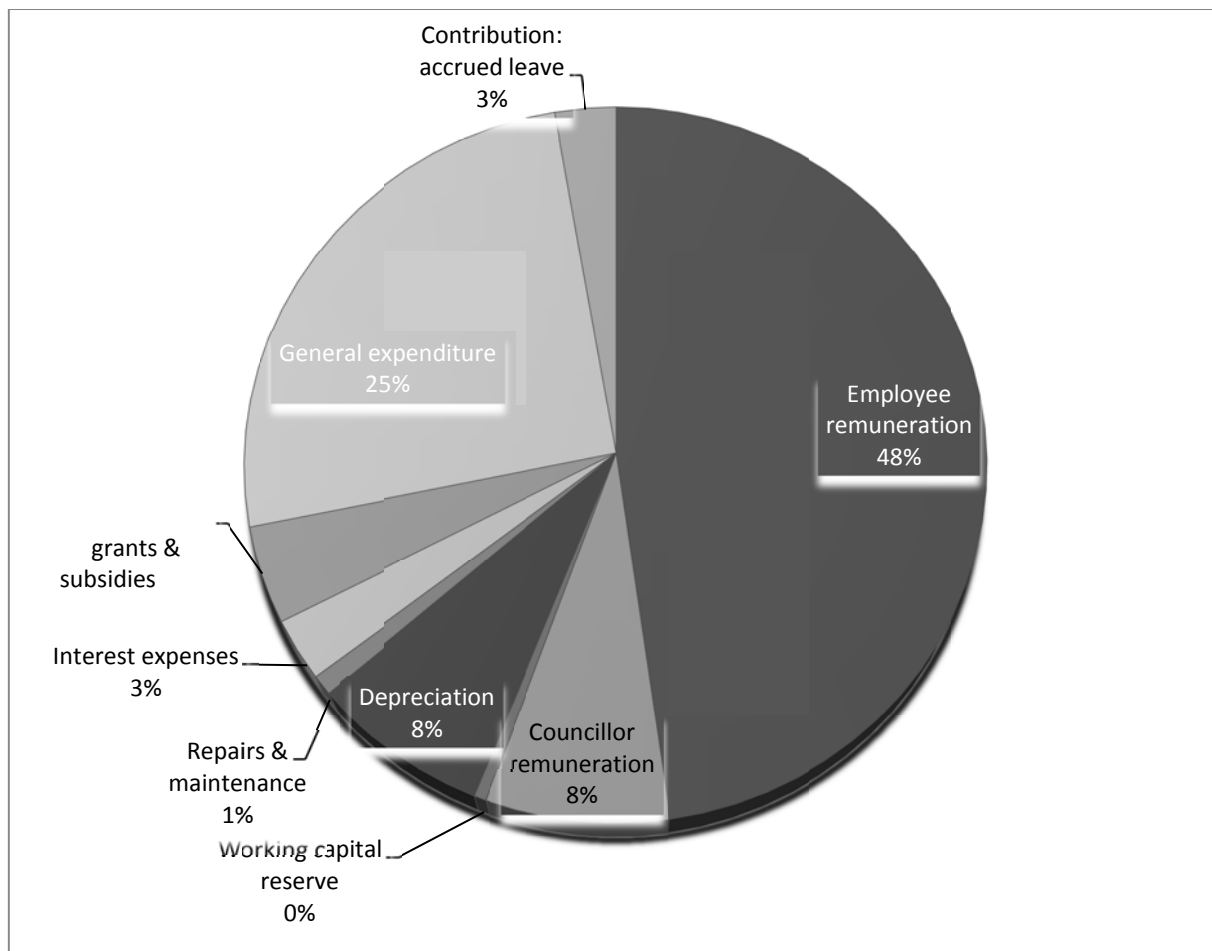
The following decreases/ increases where the ratio is above 10% are attributed as indicated below:

- Executive Mayor- less funds available for projects and transfer of staff to other departments.
- Council General - Less funds available for transfers to Locals Municipalities with reference to projects.
- Municipal Manager- less funds allocated.
- Corporate Service- amalgamation of Human resources and other staff with Corporate Service.
- Disaster Management- effect of depreciation and staffing of the centre as centre is becoming operational.
- LED- additional projects, roll over of PPP project as well as staff transfers.
- Tourism- less funds available for projects.
- Finance Department- amalgamation of ICT and Municipal Support with Finance.

### Table 4. Expenditure by Departments

SUMMARY OF EXPENDITURE BY DEPARTMENT 2012/2013					
DEPARTMENT	Approved budget 2011/2012	Revised budget 2011/2012	2nd revised Budget 2011/2012	Budget 2012/2013	Difference
EXECUTIVE MAYOR	12 120 267	17 776 688	17 788 552	7 929 494	(0.55)
SPEAKER	3 567 752	2 612 335	2 684 236	2 890 133	0.08
MAYORAL COMMITTEE	6 183 159	5 567 389	4 826 406	5 152 499	0.07
COUNCIL GENERAL	17 502 184	18 740 988	18 788 679	15 352 450	(0.18)
MUNICIPAL MANAGER	6 700 939	9 704 885	9 804 901	10 411 417	0.06
CORPORATE SERVICES	6 756 598	6 958 426	6 581 820	9 187 926	0.40
HUMAN RESOURCES	2 311 764	2 468 974	2 471 117	0	-
INFORMATION TECHNOLOGY	1 717 229	1 412 229	1 767 381	0	-
PROPERTY	2 406 218	4 667 431	4 671 594	4 739 063	0.01
SOCIAL SERVICES	2 724 120	2 852 531	2 467 492		(1.00)
DISASTER MANAGEMENT	2 190 302	2 074 250	2 397 908	9 768 060	3.07
HEALTH	10 878 724	10 301 078	10 341 864	11 654 682	0.13
LED & PLANNING	4 711 616	6 547 487	6 252 260	8 286 073	0.33
TOURISM	1 160 000	4 400 000	4 400 000	1 000 000	(0.77)
TECHNICAL SERVICES	2 500 478	1 419 217	1 440 221	0	-
FINANCE TECHNICAL SUPPORT	659 133	0	0	0	#DIV/0!
FINANCE SERVICES	12 286 462	12 320 364	11 933 867	15 502 516	0.30
MUNICIPAL SUPPORT	1 194 400	1 204 019	1 275 940	0	-
ROADS	2 344 310	4 139 693	5 018 187	0	-
<b>TOTAL</b>	<b>99 915 655</b>	<b>115 167 984</b>	<b>114 912 425</b>	<b>101 874 314</b>	<b>(0.11)</b>

The following table gives a breakdown of the main expenditure categories for the 2012/13 financial year.



**Figure 1 Main operational expenditure categories for the 2011/12 financial year**

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group also include various projects i.e. campaigns, HIV & AIDS, poverty alleviation, youth development, agriculture project, coffin manufacturing and roll over PPP project.

### 1.5.1 Repairs and maintenance

Repairs and maintenance do not have the same impact as in the case of municipalities. It is our submission that 1 to 1.5% of the budgeted amount is sufficient to cover repairs and maintenance to the buildings.

**Table 2 Operational repairs and maintenance****Table 5 Repairs and maintenance**

Description	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Repairs and Maintenance	739	724	803	1 603	1 613	1 613	914	914	1 221	1 302

## 1.6 Capital expenditure

The following table provides a breakdown of budgeted capital expenditure by vote:

**Table 6 2011/12 Medium-term capital budget per vote**

DC18 Lejweleputswa - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding										
Vote Description/Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework			
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	
<b>Capital expenditure - Vote</b>										
<b>Single-year expenditure</b>										
Vote 1 - Executive Mayor	-	1	33	30	60	60	40	42	44	
Vote 2 - Speaker	-	-	12	20	58	58	30	50	70	
Vote 3 - Mayoral Committee	-	-	-	40	71	71	20	70	40	
Vote 4 - Council General	-	1,106	5,003	50	102	102	260	275	195	
Vote 5 - Municipal Manager	-	-	21	200	200	200	200	45	60	
Vote 6 - Financial Services	-	15	49	150	140	140	935	240	265	
Vote 7 - Corporate Services	-	5,241	-	20	-	-	22	16	-	
Vote 8 - Human Resources	-	-	-	10	10	10	-	-	-	
Vote 9 - Information Technology	-	77	208	355	845	845	-	-	-	
Vote 10 - Property	-	-	-	1,150	1,150	1,150	1,300	-	-	
Vote 11 - Municipal Support	-	-	-	20	20	20	-	-	-	
Vote 12 - Planning & Development	-	107	13	60	60	60	35	-	13	
Vote 13 - Community & Social Services	-	4,369	4,094	6,020	7,939	7,939	-	30	15	
Vote 14 - Environmental Health	-	7	97	50	50	50	1,000	20	-	
<b>Capital single-year expenditure</b>	-	<b>10,923</b>	<b>9,531</b>	<b>8,175</b>	<b>10,704</b>	<b>10,704</b>	<b>3,842</b>	<b>788</b>	<b>702</b>	
<b>Total Capital Expenditure -</b>	-	<b>10,923</b>	<b>9,531</b>	<b>8,175</b>	<b>10,704</b>	<b>10,704</b>	<b>3,842</b>	<b>788</b>	<b>702</b>	

Total capital budget for 2012/13 amounts to R 3, 842 million which includes:

Refurbishment of old chambers and offices R 1 000 000 as well as other smaller items.

## **1.7 Annual Budget Tables - Municipality**

The following eighteen pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2012/13 budget and MTREF as approved by the Council. Each table is accompanied by explanatory notes on the facing page.





### **Explanatory notes to MBRR Table A1 - Budget Summary**

1. Table A1 is the budget summary and provides a concise overview of the Council's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance.
3. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
  - a. The operating surplus/deficit is positive for 2012/2013.
  - b. Capital expenditure is balanced by internally generated funds namely CRR.
4. The Cash backing/surplus reconciliation is positive and a Funding and Reserves Policy have been compiled to address CRR and all provisions in future.

### **Table 8 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)**

DC18 Lejweleputswa - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue - Standard</b>										
<i>Governance and administration</i>		65 868	67 111	70 681	97 800	98 337	98 337	101 752	104 718	109 236
Executive and council		34 489	44 411	45 316	93 735	94 044	94 044	98 137	101 042	105 517
Budget and treasury office		21 678	11 875	12 671	4 065	4 201	4 201	3 615	3 676	3 719
Corporate services		9 701	10 824	12 694	-	91	91	-	-	-
<i>Community and public safety</i>		5 536	5 786	5 438	-	-	-	-	-	-
Community and social services		4 560	5 786	5 438	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		976	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		14 363	20 093	19 073	790	790	790	1 000	870	950
Planning and development		3 783	10 483	7 911	790	790	790	1 000	870	950
Road transport		2 989	-	-	-	-	-	-	-	-
Environmental protection		7 591	9 609	11 163	-	-	-	-	-	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	1 455	1 200	1 985	-	-	-	-	-	-
<b>Total Revenue - Standard</b>	2	87 222	94 190	97 177	98 590	99 127	99 127	102 752	105 588	110 186
<b>Expenditure - Standard</b>										
<i>Governance and administration</i>		52 268	67 463	74 424	73 519	90 086	89 183	71 760	74 687	77 960
Executive and council		34 490	48 619	52 485	46 187	62 644	62 397	42 536	45 734	47 795
Budget and treasury office		8 076	10 854	12 104	14 140	13 210	12 760	15 314	16 715	17 370
Corporate services		9 702	7 989	9 835	13 192	14 232	14 026	13 910	12 238	12 795
<i>Community and public safety</i>		4 952	4 038	3 754	4 914	4 825	4 825	9 931	10 637	11 358
Community and social services		4 560	4 038	3 754	4 914	4 825	4 825	9 931	10 637	11 358
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		392	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		14 363	15 215	18 280	20 323	24 053	23 053	20 053	17 999	18 942
Planning and development		3 783	6 633	8 753	9 444	13 711	12 711	8 330	5 983	6 331
Road transport		2 989	-	-	-	-	-	-	-	-
Environmental protection		7 591	8 582	9 527	10 879	10 342	10 342	11 722	12 016	12 611
<i>Trading services</i>		-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	831	1 182	1 777	1 160	4 400	4 400	130	1 532	1 609
<b>Total Expenditure - Standard</b>	3	72 414	87 897	98 234	99 916	123 364	121 461	101 874	104 855	109 868
<b>Surplus/(Deficit) for the year</b>		14 808	6 293	(1 057)	(1 326)	(24 237)	(22 335)	878	733	318

### Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

- Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 4 functional areas.
- Functions that show a deficit between revenue and expenditure are being financed from Grant revenues reflected under the Council General.

### Table 9 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

DC18 Lejweleputswa - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue by Vote</b>	1									
Vote 1 - Executive Mayor		-	-	-	-	-	-	-	-	-
Vote 2 - Speaker		-	-	-	-	-	-	-	-	-
Vote 3 - Mayoral Committee		-	-	-	-	-	-	-	-	-
Vote 4 - Council General		76 939	86 145	91 061	93 735	94 044	94 044	98 137	101 042	105 517
Vote 5 - Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 6 - Financial Services		9 548	7 500	5 365	4 065	4 201	4 201	3 615	3 676	3 719
Vote 7 - Corporate Services		-	-	-	-	91	91	-	-	-
Vote 8 - Human Resources		-	-	-	-	-	-	-	-	-
Vote 9 - Information Technology		-	-	-	-	-	-	-	-	-
Vote 10 - Property		-	-	-	-	-	-	-	-	-
Vote 11 - Municipal Support		-	-	-	-	-	-	-	-	-
Vote 12 - Planning & Development		735	544	726	790	790	790	1 000	870	950
Vote 13 - Community & Social Services		-	-	-	-	-	-	-	-	-
Vote 14 - Environmental Health Services		-	-	-	-	-	-	-	-	-
Vote 15 - Tourism		-	-	25	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	<b>87 222</b>	<b>94 190</b>	<b>97 177</b>	<b>98 590</b>	<b>99 127</b>	<b>99 127</b>	<b>102 752</b>	<b>105 588</b>	<b>110 186</b>
<b>Expenditure by Vote to be appropriated</b>	1									
Vote 1 - Executive Mayor		7 288	7 876	11 742	12 120	20 669	20 669	7 731	8 945	9 571
Vote 2 - Speaker		2 396	2 590	2 860	3 568	2 619	2 619	2 890	3 169	3 548
Vote 3 - Mayoral Committee		4 520	4 843	5 423	6 183	4 826	4 826	5 118	5 314	5 572
Vote 4 - Council General		17 691	25 318	24 828	17 503	25 905	25 659	15 352	15 905	16 169
Vote 5 - Municipal Manager		5 799	7 585	7 846	6 701	8 625	8 625	11 445	12 402	12 936
Vote 6 - Financial Services		9 191	9 845	10 135	12 286	11 934	11 484	15 314	16 715	17 370
Vote 7 - Corporate Services		4 430	4 751	5 705	6 757	5 402	5 402	9 171	9 711	10 196
Vote 8 - Human Resources		978	1 128	1 361	2 312	2 471	2 395	-	-	-
Vote 9 - Information Technology		1 100	1 189	1 497	1 717	1 767	1 765	-	-	-
Vote 10 - Property		1 462	1 573	1 139	2 406	4 592	4 465	4 739	2 528	2 598
Vote 11 - Municipal Support		391	453	1 987	1 854	1 276	1 276	-	-	-
Vote 12 - Planning & Development		6 085	7 512	8 753	9 556	13 711	12 711	8 330	5 983	6 331
Vote 13 - Community & Social Services		4 024	4 541	3 754	4 914	4 825	4 825	9 931	10 637	11 358
Vote 14 - Environmental Health Services		5 987	7 514	9 422	10 879	10 342	10 342	11 722	12 016	12 611
Vote 15 - Tourism		1 072	1 182	1 784	1 160	4 400	4 400	130	1 532	1 609
<b>Total Expenditure by Vote</b>	2	<b>72 414</b>	<b>87 897</b>	<b>98 234</b>	<b>99 916</b>	<b>123 364</b>	<b>121 461</b>	<b>101 874</b>	<b>104 855</b>	<b>109 868</b>
<b>Surplus/(Deficit) for the year</b>	2	<b>14 808</b>	<b>6 293</b>	<b>(1 057)</b>	<b>(1 326)</b>	<b>(24 237)</b>	<b>(22 335)</b>	<b>878</b>	<b>733</b>	<b>318</b>

### Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

- Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of Council.

**Table 10 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)**

DC18 Lejweleputswa - Table A4 Budgeted Financial Performance (revenue and expenditure)

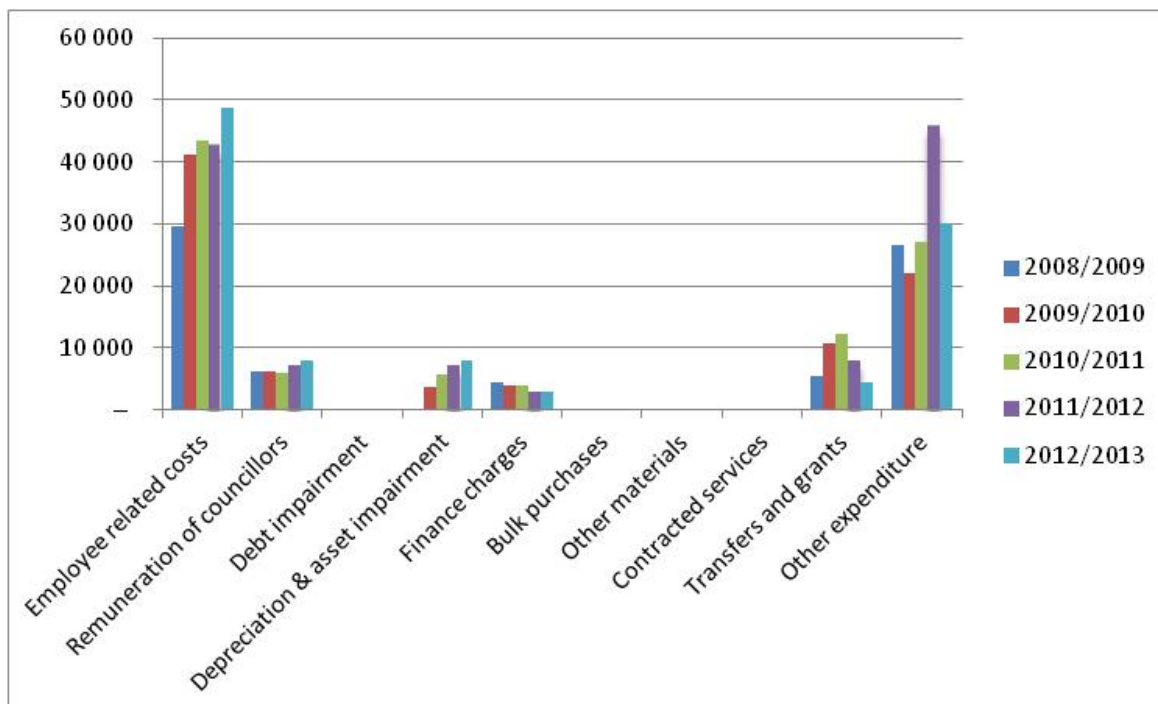
Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - other											
Rental of facilities and equipment											
Interest earned - external investments		8 093	5 076	3 551	2 700	2 170	2 170		1 680	1 700	1 700
Interest earned - outstanding debtors		374	371	533	100	609	609		645	684	725
Dividends received											
Fines											
Licences and permits											
Agency services											
Transfers recognised - operational		78 568	88 139	92 939	95 775	96 175	96 175		100 387	103 162	107 717
Other revenue	2	87	604	154	15	173	173	-	40	42	44
Gains on disposal of PPE		100									
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>87 222</b>	<b>94 190</b>	<b>97 177</b>	<b>98 590</b>	<b>99 127</b>	<b>99 127</b>	<b>-</b>	<b>102 752</b>	<b>105 588</b>	<b>110 186</b>
<b>Expenditure By Type</b>											
Employee related costs	2	29 700	41 081	43 397	44 664	42 841	42 292	-	49 515	51 871	54 464
Remuneration of councillors		6 236	6 273	5 929	8 996	7 447	7 447		7 909	8 304	8 719
Debt impairment	3										
Depreciation & asset impairment	2	-	3 726	5 633	3 465	7 423	7 423	-	7 845	8 660	9 156
Finance charges		4 543	4 054	3 836	3 080	3 080	3 080		2 841	2 583	2 321
Bulk purchases	2	-	-	-	-	-	-		-	-	-
Other materials	8										
Contracted services											
Transfers and grants		5 345	10 774	12 234	9 150	8 150	8 150	-	4 450	3 950	3 950
Other expenditure	4,5	26 590	21 989	27 205	30 561	54 422	53 068	-	29 315	29 487	31 258
Loss on disposal of PPE											
<b>Total Expenditure</b>		<b>72 414</b>	<b>87 897</b>	<b>98 234</b>	<b>99 916</b>	<b>123 364</b>	<b>121 461</b>	<b>-</b>	<b>101 874</b>	<b>104 855</b>	<b>109 868</b>
<b>Surplus/(Deficit)</b>		<b>14 808</b>	<b>6 293</b>	<b>(1 057)</b>	<b>(1 326)</b>	<b>(24 237)</b>	<b>(22 335)</b>	<b>-</b>	<b>878</b>	<b>733</b>	<b>318</b>
Transfers recognised - capital											
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-	-
Contributed assets											
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>14 808</b>	<b>6 293</b>	<b>(1 057)</b>	<b>(1 326)</b>	<b>(24 237)</b>	<b>(22 335)</b>	<b>-</b>	<b>878</b>	<b>733</b>	<b>318</b>
Taxation											
<b>Surplus/(Deficit) after taxation</b>		<b>14 808</b>	<b>6 293</b>	<b>(1 057)</b>	<b>(1 326)</b>	<b>(24 237)</b>	<b>(22 335)</b>	<b>-</b>	<b>878</b>	<b>733</b>	<b>318</b>
Attributable to minorities											
<b>Surplus/(Deficit) attributable to municipality</b>		<b>14 808</b>	<b>6 293</b>	<b>(1 057)</b>	<b>(1 326)</b>	<b>(24 237)</b>	<b>(22 335)</b>	<b>-</b>	<b>878</b>	<b>733</b>	<b>318</b>
Share of surplus/ (deficit) of associate	7										
<b>Surplus/(Deficit) for the year</b>		<b>14 808</b>	<b>6 293</b>	<b>(1 057)</b>	<b>(1 326)</b>	<b>(24 237)</b>	<b>(22 335)</b>	<b>-</b>	<b>878</b>	<b>733</b>	<b>318</b>

## Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

1. This table reflects income and expenditure per category type.
2. Total revenue is R102,752 million 2012/2013 and escalates to R 110,186 million by 2014/15. This represents a year-on-year increase of 3.8 per cent for the 2013/14 financial year and 4.4 per cent for the 2014/15 financial year.
3. Transfers recognised-operating, includes the local government equitable share and other operating grants from national and provincial government.

### Figure 2 Expenditure by major type

1. Employee related costs and other expenditure are the main cost drivers within the municipality and alternative operational gains and efficiencies will have to be identified to lessen the impact of the wage bill in future years.



**Table 11 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source**

DC18 Lejweleputswa - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure - to be appropriated</b>	2										
Vote 1 - Executive Mayor		-	-	-	-	-	-	-	-	-	-
Vote 2 - Speaker		-	-	-	-	-	-	-	-	-	-
Vote 3 - Mayoral Committee		-	-	-	-	-	-	-	-	-	-
Vote 4 - Council General		-	-	-	-	-	-	-	-	-	-
Vote 5 - Municipal Manager		-	-	-	-	-	-	-	-	-	-
Vote 6 - Financial Services		-	-	-	-	-	-	-	-	-	-
Vote 7 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 8 - Human Resources		-	-	-	-	-	-	-	-	-	-
Vote 9 - Information Technology		-	-	-	-	-	-	-	-	-	-
Vote 10 - Property		-	-	-	-	-	-	-	-	-	-
Vote 11 - Municipal Support		-	-	-	-	-	-	-	-	-	-
Vote 12 - Planning & Development		-	-	-	-	-	-	-	-	-	-
Vote 13 - Community & Social Services		-	-	-	-	-	-	-	-	-	-
Vote 14 - Environmental Health Services		-	-	-	-	-	-	-	-	-	-
Vote 15 - Tourism		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	7	-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure - to be appropriated</b>	2										
Vote 1 - Executive Mayor		10	31	33	30	60	60	-	40	42	-
Vote 2 - Speaker		17	21	12	20	58	58	-	30	50	70
Vote 3 - Mayoral Committee		-	-	-	40	71	71	-	20	-	40
Vote 4 - Council General		198	6 347	5 003	50	102	102	-	260	275	80
Vote 5 - Municipal Manager		-	17	21	200	200	200	-	200	45	60
Vote 6 - Financial Services		13	107	49	150	140	140	-	935	240	265
Vote 7 - Corporate Services		35	77	-	20	-	-	-	22	16	-
Vote 8 - Human Resources		-	-	-	10	10	10	-	-	-	-
Vote 9 - Information Technology		35	1 198	309	355	845	845	-	-	-	-
Vote 10 - Property		41	9	-	1 150	1 150	1 150	-	1 300	-	-
Vote 11 - Municipal Support		-	-	-	20	20	20	-	-	-	-
Vote 12 - Planning & Development		82	2 125	13	60	60	60	-	35	-	13
Vote 13 - Community & Social Services		1 659	3 888	4 094	6 020	7 939	7 939	-	-	93	60
Vote 14 - Environmental Health Services		69	1	97	50	50	50	-	1 000	20	-
Vote 15 - Tourism		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		2 158	13 821	9 632	8 175	10 704	10 704	-	3 842	781	588
<b>Total Capital Expenditure - Vote</b>		2 158	13 821	9 632	8 175	10 704	10 704	-	3 842	781	588
<b>Capital Expenditure - Standard</b>											
<b>Governance and administration</b>		1 404	7 807	5 428	2 045	2 655	2 655	-	2 807	668	515
Executive and council		1 134	6 416	5 070	340	490	490	-	550	412	250
Budget and treasury office		-	107	49	170	160	160	-	935	240	265
Corporate services		270	1 284	309	1 535	2 005	2 005	-	1 322	16	-
<b>Community and public safety</b>		713	3 888	4 094	6 020	7 939	7 939	-	-	93	60
Community and social services		30	3 888	4 094	6 020	7 939	7 939	-	-	93	60
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		253	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		431	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		42	2 126	110	110	110	110	-	1 035	20	13
Planning and development		42	2 125	13	60	60	60	-	35	-	13
Road transport		-	-	-	-	-	-	-	-	-	-
Environmental protection		-	1	97	50	50	50	-	1 000	20	-
<b>Trading services</b>		-	-	-	-	-	-	-	-	-	-
Electricity		-	-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Standard</b>	3	2 158	13 821	9 632	8 175	10 704	10 704	-	3 842	781	588
<b>Funded by:</b>											
National Government		-	-	-	-	-	-	-	-	-	-
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	-	-	-	-	-	-	-	-	-	-
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		2 158	13 821	9 632	8 175	10 704	10 704	-	3 842	781	588
<b>Total Capital Funding</b>	7	2 158	13 821	9 632	8 175	10 704	10 704	-	3 842	781	588

## Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget.
2. The capital programme is funded from the CRR.

## Table 12 MBRR Table A6 - Budgeted Financial Position

DC18 Lejweleputswa - Table A6 Budgeted Financial Position

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand											
<b>ASSETS</b>											
<b>Current assets</b>											
Cash		408	9	3 729							
Call investment deposits	1	52 000	50 000	40 000	32 000	32 290	32 290	-	21 605	18 885	17 129
Consumer debtors	1	4 423	8 360	8 953	5 071	662	662	-	5 930	6 227	6 538
Other debtors		5				3 024	3 024		3 024	3 175	3 334
Current portion of long-term receivables											
Inventory	2										
<b>Total current assets</b>		<b>56 836</b>	<b>58 369</b>	<b>52 683</b>	<b>37 071</b>	<b>35 976</b>	<b>35 976</b>	<b>-</b>	<b>30 559</b>	<b>28 287</b>	<b>27 001</b>
<b>Non current assets</b>											
Long-term receivables		22 440									
Investments						-	-				
Investment property											
Investment in Associate		0							0	0	0
Property, plant and equipment	3	-	86 619	89 724	4 710	89 018	89 018	-	89 724	94 210	98 921
Agricultural											
Biological											
Intangible			1 185	916		90	90		330	30	48
Other non-current assets			0	0							
<b>Total non current assets</b>		<b>22 440</b>	<b>87 804</b>	<b>90 640</b>	<b>4 710</b>	<b>89 108</b>	<b>89 108</b>	<b>-</b>	<b>90 054</b>	<b>94 240</b>	<b>98 969</b>
<b>TOTAL ASSETS</b>		<b>79 276</b>	<b>146 174</b>	<b>143 322</b>	<b>41 781</b>	<b>125 084</b>	<b>125 084</b>	<b>-</b>	<b>120 613</b>	<b>122 527</b>	<b>125 970</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Bank overdraft	1										
Borrowing	4	1 187	1 971	1 706	1 554	1 706	1 706	-	1 706	1 792	1 881
Consumer deposits											
Trade and other payables	4	3 362	9 462	8 268	4 703	5 915	5 915	-	6 848	7 191	7 550
Provisions		2 724							752	752	752
<b>Total current liabilities</b>		<b>7 272</b>	<b>11 433</b>	<b>9 974</b>	<b>6 257</b>	<b>7 621</b>	<b>7 621</b>	<b>-</b>	<b>9 307</b>	<b>9 735</b>	<b>10 184</b>
<b>Non current liabilities</b>											
Borrowing		21 253	19 936	18 338	18 337	16 550	16 550	-	14 965	13 118	11 005
Provisions		-	4 813	6 308	-	6 308	6 308	-	6 308	6 624	6 955
<b>Total non current liabilities</b>		<b>21 253</b>	<b>24 749</b>	<b>24 646</b>	<b>18 337</b>	<b>22 858</b>	<b>22 858</b>	<b>-</b>	<b>21 273</b>	<b>19 741</b>	<b>17 960</b>
<b>TOTAL LIABILITIES</b>		<b>28 525</b>	<b>36 182</b>	<b>34 620</b>	<b>24 594</b>	<b>30 479</b>	<b>30 479</b>	<b>-</b>	<b>30 580</b>	<b>29 476</b>	<b>28 144</b>
<b>NET ASSETS</b>	5	<b>50 751</b>	<b>109 992</b>	<b>108 702</b>	<b>17 187</b>	<b>94 605</b>	<b>94 605</b>	<b>-</b>	<b>90 033</b>	<b>93 051</b>	<b>97 826</b>
<b>COMMUNITY WEALTH/EQUITY</b>											
Accumulated Surplus/(Deficit)		18 174	109 992	108 702	17 187	94 605	94 605		90 033	93 051	97 826
Reserves	4	32 577	-	-	-	-	-		-	-	-
Minorities' interests											
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	5	<b>50 751</b>	<b>109 992</b>	<b>108 702</b>	<b>17 187</b>	<b>94 605</b>	<b>94 605</b>	<b>-</b>	<b>90 033</b>	<b>93 051</b>	<b>97 826</b>



**Explanatory notes to Table A6 - Budgeted Financial Position**

1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Table 6 is supported by an extensive table of notes (SA3 which can be found on page 75) providing a detailed analysis of the major components of a number of items, including:
  - Call investments deposits;
  - Property, plant and equipment;
  - Trade and other payables;
  - Provisions non current;
  - Changes in net assets; and
  - Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.

**Table 13 MBRR Table A7 - Budgeted Cash Flow Statement**

DC18 Lejweleputswa - Table A7 Budgeted Cash Flows

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Ratepayers and other			603	340	15	173	173		685	726	769
Government - operating	1	78 568	79 587	92 939	95 775	96 175	96 175		100 387	103 162	107 719
Government - capital	1										
Interest		8 467	4 057	4 084	2 800	2 779	2 779		1 680	1 700	1 700
Dividends											
<b>Payments</b>											
Suppliers and employees		(80 277)	(59 283)	(76 077)	(80 717)	(104 710)	(94 646)		(86 738)	(88 642)	(93 370)
Finance charges		(4 543)	(4 054)	(3 836)	(3 080)	(3 080)	(3 080)		(2 841)	(2 583)	(2 321)
Transfers and Grants	1	(5 345)	(8 308)	(12 234)	(9 000)	(8 150)	(8 150)		(4 450)	(3 950)	(3 950)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>(3 130)</b>	<b>12 604</b>	<b>5 216</b>	<b>5 793</b>	<b>(16 813)</b>	<b>(6 749)</b>	<b>-</b>	<b>8 723</b>	<b>10 413</b>	<b>10 547</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE		100									
Decrease (Increase) in non-current debtors											
Decrease (increase) other non-current receivables											
Decrease (increase) in non-current investments			1 000	25 000	20 000	7 710	7 710		10 685	2 720	1 756
<b>Payments</b>											
Capital assets		(2 469)	(13 821)	(9 632)	(8 175)	(10 704)	(10 704)		(3 842)	(781)	(588)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(2 368)</b>	<b>(12 821)</b>	<b>15 368</b>	<b>11 825</b>	<b>(2 994)</b>	<b>(2 994)</b>	<b>-</b>	<b>6 843</b>	<b>1 939</b>	<b>1 168</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans											
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits											
<b>Payments</b>											
Repayment of borrowing			(1 374)	(1 863)	(1 554)	(1 788)	(1 788)		(1 585)	(1 847)	(2 113)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>-</b>	<b>(1 374)</b>	<b>(1 863)</b>	<b>(1 554)</b>	<b>(1 788)</b>	<b>(1 788)</b>	<b>-</b>	<b>(1 585)</b>	<b>(1 847)</b>	<b>(2 113)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>(5 498)</b>	<b>(1 591)</b>	<b>18 721</b>	<b>16 064</b>	<b>(21 595)</b>	<b>(11 531)</b>	<b>-</b>	<b>13 982</b>	<b>10 505</b>	<b>9 602</b>
Cash/cash equivalents at the year begin:	2	59 834	54 336	52 744	23 729	14 729	14 729	14 729	3 198	17 180	27 685
Cash/cash equivalents at the year end:	2	54 336	52 744	71 465	39 794	(6 866)	3 198	14 729	17 180	27 685	37 287

**Table 14 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation**

DC18 Lejweleputswa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	54 336	52 744	71 465	39 794	(6 866)	3 198	14 729	17 180	27 685	37 287
Other current investments > 90 days		(1 928)	(2 735)	(27 736)	(7 794)	39 156	29 092	(14 729)	4 425	(8 800)	(20 158)
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>		<b>52 408</b>	<b>50 009</b>	<b>43 729</b>	<b>32 000</b>	<b>32 290</b>	<b>32 290</b>	<b>-</b>	<b>21 605</b>	<b>18 885</b>	<b>17 129</b>
<b>Application of cash and investments</b>											
Unspent conditional transfers		-	848	667	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	3 362	3 444	3 165	4 042	5 099	5 099	-	(2 103)	(2 211)	(2 320)
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
<b>Total Application of cash and investments:</b>		<b>3 362</b>	<b>4 292</b>	<b>3 832</b>	<b>4 042</b>	<b>5 099</b>	<b>5 099</b>	<b>-</b>	<b>(2 103)</b>	<b>(2 211)</b>	<b>(2 320)</b>
<b>Surplus(shortfall)</b>		<b>49 046</b>	<b>45 717</b>	<b>39 898</b>	<b>27 958</b>	<b>27 191</b>	<b>27 191</b>	<b>-</b>	<b>23 707</b>	<b>21 096</b>	<b>19 449</b>

**Explanatory notes to Table A7 - Budgeted Cash Flow Statement**

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. It can be seen that the cash levels of Council is at R 3,198 at the beginning of 2012/2013.

**Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation**

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. The 2012/2013 budget is showing a positive outcome.

**Table 15 MBRR Table A9 - Asset Management**

DC18 Lejweleputswa - Table A9 Asset Management

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>										
<b>CAPITAL EXPENDITURE</b>										
<b>Total New Assets</b>	1	2,158	13,821	2,037	2,175	3,785	3,785	2,842	781	588
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	2,158	12,636	1,935	2,175	3,695	3,695	2,512	751	540
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	1,185	101	-	90	90	330	30	48
<b>Total Renewal of Existing Assets</b>	2	-	-	7,595	6,000	6,919	6,919	1,000	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	7,595	6,000	6,919	6,919	1,000	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure</b>	4	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		2,158	12,636	9,531	8,175	10,614	10,614	3,512	751	540
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	1,185	101	-	90	90	330	30	48
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>	2	2,158	13,821	9,632	8,175	10,704	10,704	3,842	781	588
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>	5									
Infrastructure - Road transport										
Infrastructure - Electricity										
Infrastructure - Water										
Infrastructure - Sanitation										
Infrastructure - Other										
Infrastructure		2,158	12,636	8,717	8,175	10,614	10,614	3,512	751	540
Community										
Heritage assets										
Investment properties										
Other assets										
Agricultural Assets										
Biological assets										
Intangibles			1,185	916		90	90	330	30	48
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	5	2,158	13,821	9,632	8,175	10,704	10,704	3,842	781	588
<b>EXPENDITURE OTHER ITEMS</b>										
Depreciation & asset impairment		-	3,726	5,633	3,465	7,423	7,423	7,845	8,660	9,156
Repairs and Maintenance by Asset Class	3	739	724	803	1,603	1,618	1,613	914	1,221	1,302
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6, 7	739	724	803	1,603	1,618	1,613	914	1,221	1,302
<b>TOTAL EXPENDITURE OTHER ITEMS</b>		739	4,449	6,435	5,068	9,041	9,037	8,760	9,881	10,458

**Explanatory notes to Table A9 - Asset Management**

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

**Explanatory notes to Table A10 – Basic service delivery measurement**

1. Table A10 refers to service delivery by local municipalities and is not applicable on the municipality.

## Part 2 – Supporting Documentation

### 1.8 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The primary aims of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the Council's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

#### 1.8.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2010) a time schedule that sets out the process to revise the IDP and prepare the budget.

The IDP and budget time lines schedule was table to the Mayoral Committee in August 2011. Key dates applicable to the process were:

## BUDGET AND IDP TIMELINES

LEJWELEPUTSWA DISTRICT MUNICIPALITY IDP AND BUDGET PROCESS TIMEFRAMES				
	ACTION/ OUTPUT	DELIVERABLE	RESPONSIBLE	ACTION DATE
1.	<i>IDP to be reviewed</i>		<i>MM and Executive Mayor</i>	01 July 2011 to 31 May 2012
2.	<i>IDP Managers' Forum workshop on framework and process plan development</i>		<i>District IDP Manager, Local IDP Managers</i>	17 July 2011
3.	<i>Formation of IDP committees</i>		<i>Municipal Manager and s57 Managers</i>	July 2011
4.	<i>Submission of framework and process plans for adoption by council</i>	<b>Adopted framework and process plans</b>	<i>Municipal Manager</i>	August 2011
5.	<i>IDP analysis phase draft review report to Steering Committee</i>		<i>IDP Manager and Municipal Manager</i>	September 2011
6.	<i>Start community consultation process to ensure public participation</i>		<i>Executive Mayor and MM, etc</i>	October 2011
7.	<i>IDP Steering Committee quarterly performance review- Municipal SDBIP</i>	<b>Quarterly Informal Performance Assessment Results</b>	<i>Municipal Manager and s57 Managers</i>	Oct. 2011
8.	<i>Estimate available resources and provide guidance for way forward for budgeting</i>		<i>CFO and Budget Control Officer</i>	Oct. 2011
9.	<i>Review key objectives, strategies and projects</i>	<b>Reviewed key objectives, strategies and projects</b>	<i>Municipal Manager, IDP Manager, IDP Steering Com</i>	Nov. 2011
10.	<i>Submit budget instructions to all relevant persons</i>		<i>CFO and Budget Control Officer</i>	16 Nov. 2011
11.	<i>Submit 2012/2013 budget framework to all relevant persons (Budget framework to include salary, operational and capital related information).</i>		<i>CFO and Budget Control Officer</i>	16 Nov. 2011
12.	<i>Preparation of a summary of available funds from: Internal funds, e.g. CDF and External funding ,e.g. FM grant</i>		<i>CFO and Budget Control Officer</i>	30 Nov. 2011
13.	<i>Prioritization of reviewed project list for 2012/13 from the 2011/12 IDP</i>	<b>Project list</b>	<i>MM, Steering Committee</i>	Nov. 2011



15.	<i>Submission of detailed estimates by MM, HODs and Political Offices to CFO.</i>	<b>Budget estimates</b>	<i>MM, HODs and Political Offices</i>	Dec. 2011
16.	<i>Assess financial feasibility of proposed new projects based on existing and potential funds</i>	<b>Proposed new project list</b>	<i>All HODs and Budget Control Officer</i>	Jan 2012
17.	<i>Meeting with relevant officials (First draft Budget meeting)</i>	<b>Draft budget</b>	<i>CFO, Budget Control Officer</i>	Jan. 2012
18.	<i>Meeting with relevant officials (Second draft Budget meeting)</i>		<i>CFO, Budget Control Officer</i>	Jan 2012
19.	<i>Meeting with relevant officials (Third draft Budget meeting)</i>		<i>CFO, Budget Control Officer</i>	Jan 2012
20.	<i>Considering of Draft Budget by Finance Portfolio Committee</i>		<i>CFO</i>	Feb. 2012
21.	<i>Table a draft reviewed IDP and budget to MAYCO for consideration.</i>	<b>Mayoral committee IDP and budget item</b>	<i>MM and Executive Mayor</i>	Mar. 2012
22.	<i>Tabling of MTEF Budget in Council meeting</i>	<b>Draft budget item to Council</b>	<i>Executive Mayor</i>	Mar. 2012
23.	<i>Tabling of draft IDP to council for approval as first draft</i>	<b>Draft IDP item to Council</b>	<i>Executive Mayor</i>	Mar. 2012
24.	<i>Publicize tabled budget within 5 Days after tabling on website &amp; media</i>		<i>MM and CFO</i>	Apr. 2012
25.	<i>Submit copies of IDP and budget to National /Provincial Treasury</i>		<i>MM and CFO</i>	Apr. 2012
26.	<i>Second leg of IDP and Budget Participation process starts. Comments, additions and proposals by stakeholders</i>		<i>MM, CFO, HODs and Budget Control Officer and political offices</i>	Apr. 2012

27.	<i>Finalize IDP and Budget, prepare and submit report for inclusion in Council agenda. Consider stakeholders input</i>		<i>MM, CFO and Budget Control Officer</i>	Apr. 2012
28.	<i>Mayoral Committee finalizes the draft 2012/13 IDP and budget</i>		<i>MM and CFO</i>	May 2012
29.	<i>Submission of IDP and budget for 2012/2013 for approval by council</i>	<b>Approved IDP and Budget by Council</b>	<i>MM and CFO</i>	May 2012
30.	<i>Prepare Budget in the required format and submission thereof to both Provincial National Treasury</i>		<i>CFO and Budget Control Officer</i>	Jun. 2012
31.	<i>Submit the approved IDP to provincial departments</i>		<i>MM</i>	May 2012
32.	<i>Submit draft SDBIP to Mayor within 14 days after approval of the budget and IDP.</i>	<b>Final Municipal SDBIP</b>	<i>MM</i>	Jun. 2012
33.	<i>Set up expenditure, revenue and asset management system, incorporating budget.</i>		<i>CFO</i>	June 2012

### 1.8.2 Budget participation

At a joint budget participation meeting held at Flamingo Hall on 17 May 2012 which was attended by 115 community members the following requests were made by participants:

Grants and Subsidies	Increase budget
Poverty Alleviation	Increase budget
Learnership	Increase budget

Environmental Health	Request for purchase of dust bins for Kutlwanong/ Odendaalsrus as part of its 100 years celebrations
Ward Committees	Consider stipends for Ward Committees
Playfields	Consider budget for upgrading of playgrounds around Matjhabeng Local Municipality and Tswelopele Local Municipality
Apprenticeship	Consider budget for youth training within LDM
Bursaries	Increase budget
Cooperatives	Budget for manufacturing of coffins

The following table sets out the municipalities main performance objectives and benchmarks for the 2011/12 MTREF.

**Table 16 MBRR Table SA8 - Performance indicators and benchmarks**

DC18 Lejweleputswa - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Borrowing Management</b>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	6.3%	6.2%	5.8%	4.6%	3.9%	4.0%	0.0%	4.3%	4.2%	4.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	52.5%	89.7%	134.5%	164.6%	164.9%	164.9%	0.0%	187.1%	182.6%	179.6%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Safety of Capital</b>											
Gearing	Long Term Borrowing/ Funds & Reserves	65.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Liquidity</b>											
Current Ratio	Current assets/current liabilities	7.8	5.1	5.3	5.9	4.7	4.7	-	3.3	2.9	2.7
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	7.8	5.1	5.3	5.9	4.7	4.7	-	3.3	2.9	2.7
Liquidity Ratio	Monetary Assets/Current Liabilities	7.2	4.4	4.4	5.1	4.2	4.2	-	2.3	1.9	1.7
<b>Revenue Management</b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	61.8%	49.5%	13.0%	22.1%	22.1%	0.0%	100.0%	100.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			0.0%	61.8%	49.5%	13.0%	22.1%	22.1%	0.0%	100.0%	100.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	30.8%	8.9%	9.2%	5.1%	3.7%	3.7%	0.0%	8.7%	8.9%	9.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<b>Creditors Management</b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
Creditors to Cash and Investments		6.2%	16.3%	10.6%	11.8%	-86.2%	184.9%	0.0%	39.9%	26.0%	20.2%
<b>Other Indicators</b>											
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source										
Employee costs	Employee costs/(Total Revenue - capital revenue)	34.1%	43.6%	44.7%	45.3%	43.2%	42.7%	0.0%	48.2%	49.1%	49.4%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	41.2%	53.8%	42.3%	54.4%	50.1%	50.0%		55.9%	57.0%	57.3%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.8%	0.8%	0.8%	1.6%	1.6%	1.6%		0.9%	1.2%	1.2%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	5.2%	8.3%	9.7%	6.6%	10.6%	10.6%	0.0%	10.4%	10.6%	10.4%
<b>IDP regulation financial viability indicators</b>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	1.6	1.0	1.0	0.6	0.6	0.6	-	0.7	0.6	0.6
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	11.5	9.1	11.5	6.2	(1.0)	0.5	-	2.8	4.3	5.6

### 1.8.3 Performance indicators and benchmarks

#### 1.8.3.1 Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial

position. As with all other municipalities, Lejweleputswa District Municipality's borrowing strategy is primarily informed by the affordability of debt repayments. Council's debt portfolio is dominated by annuity loans and there is no intention to take up further loans.

The following financial performance indicators have formed part of the compilation of the 2012/13 MTREF:

- *Capital charges to operating expenditure* are a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing is 4.5% for 2012/13.

#### 1.8.3.2 *Liquidity*

- *Current ratio* is a measure of the current assets divided by the current liabilities which is standing at 5.3 for 2012/2013.
- *The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately which reflects a 4.4 ratio for 2012/2013

#### 1.8.3.3 *Revenue Management*

- Outstanding debtors to revenue stand at 8,7% and processes to write off old debt will be forwarded soon.

#### 1.8.3.4 *Creditors Management*

- Table indicates that 99 % of creditor's are paid within 30 days and the goal is to improve this to 100% in 2012/2013. The other 1% normally relates to invoices not received, late received or corrections that must be done.
- Other Indicators  
Employee costs as a percentage of operating revenue continues to increase which is a concern.
- Repairs and maintenance as percentage of operating revenue is showing an increase over the MTREF period.

## 1.9 Overview of budget related-policies

Councils budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies. Following a summary of approved policies, policy to be amended and new policies.

<b>Policies</b>	<b>Approved</b>	<b>To be amended</b>	<b>Ne w policies</b>
Accounting policy	28-May-10		
Asset management policy	28-May-10		
Budget Policy	28-May-10		
Credit control & debt collection policy	28-May-10		
Cash management and Investment policy	28-May-10		
Capital Replacement Reserve			07- June-12

### **CAPITAL REPLACEMENT RESERVE (CRR)**

The purpose of the CRR is to set aside funds for the financing of property, plant and equipment. The CRR is therefore an asset financing source that represents an alternative to the other funding sources available to municipalities, namely external loans (interest bearing borrowings) and government grants and subsidies.

### **POLICY FOR THE CAPITAL REPLACEMENT RESERVE (C.R.R.)**

The following is the policy for the Capital Replacement Reserve (CRR) for Lejweleputswa District Municipality.

#### **1. Purpose of the CRR**

It is the policy of Lejweleputswa District Municipality to establish a Capital Replacement Reserve. The purpose of the CRR is to set aside funds for the financing of property, plant and equipment. The CRR is therefore an asset financing source that represents an alternative to the other funding sources available to municipalities, namely external loans (interest bearing borrowings) and government grants and subsidies.

#### **2. Contributions to the CRR**

It is the policy of Council to annually make contributions to the CRR to ensure that the CRR remains a capital funding source of the future. The Municipality will determine its future capital financing requirements and endeavour transfer sufficient cash to its CRR in terms of this determination.

The Council will annually, during July transfer 80% of the budgeted amount for depreciation of the previous financial year from the accumulated surplus to the C.R.R. Every year, with the closure of the financial records, the Chief Financial Officer can

decide on an increased contribution to the CRR if sufficient cash surpluses were generated through savings on expenditure or additional income sources during the year. If the final contribution however is above the indicated percentage above, the final amount must be reported to Council.

### **(3) Accounting Requirements**

The balance on the CRR must always be represented by cash.

The CRR may only be utilised for purpose of financing of items of property, plant and equipment as specified in GRAP 17 for the Municipality and may not be used for the maintenance of any assets or any other purpose.

## **1.10 Overview of budget assumptions**

### **1.10.1 External factors**

The global environment remains highly uncertain and it is clear that the economic uncertainty will be with us for some time.

The impact is also felt by Council as its income will only grow with 3% to 4 % over the MTREF period.

Owing to the economic slowdown, financial resources are limited and Council had to relook at restraining expenditure.

### **1.10.2 General inflation outlook and its impact on the municipal activities**

There are five key factors that have been taken into consideration in the compilation of the 2011/12 MTREF:

- National Government macro economic targets;
- The impact of municipal cost drivers;
- The increase in the cost of remuneration. Employee related costs comprise 55.4 per cent of total operating expenditure in the 2012/13 MTREF and places a disproportionate upward pressure on the expenditure budget.

### **1.10.3 Credit rating outlook**

No credit rating was done.

#### **1.10.4 Interest rates for borrowing and investment of funds**

It is not foreseen that Council will opt for borrowing funds in the near future.

Funds not utilised immediately is invested in short term instruments which accrue interest at an average rate of 5.5 % currently.

#### **1.10.5 Salary increases**

Looking at the CPIX is not expected that salary increases will exceed 7% and therefore the provision of 7% for both councillors and officials.

#### **1.10.6 Impact of national, provincial and local policies**

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and in this regard measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Creating jobs;
- Enhancing education and skill development;
- Improving Health services;
- Rural development and agriculture; and
- Fighting crime and corruption.

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

#### **1.10.7 Ability of the municipality to spend and deliver on the programmes**

It is estimated that a spending rate of at least 95 per cent is achieved on operating expenditure and 95 per cent on the capital programme for the 2012/13 MTREF of which performance has been factored into the cash flow budget.

### **1.11 Overview of budget funding**

#### **1.11.1 Medium-term outlook: operating revenue**

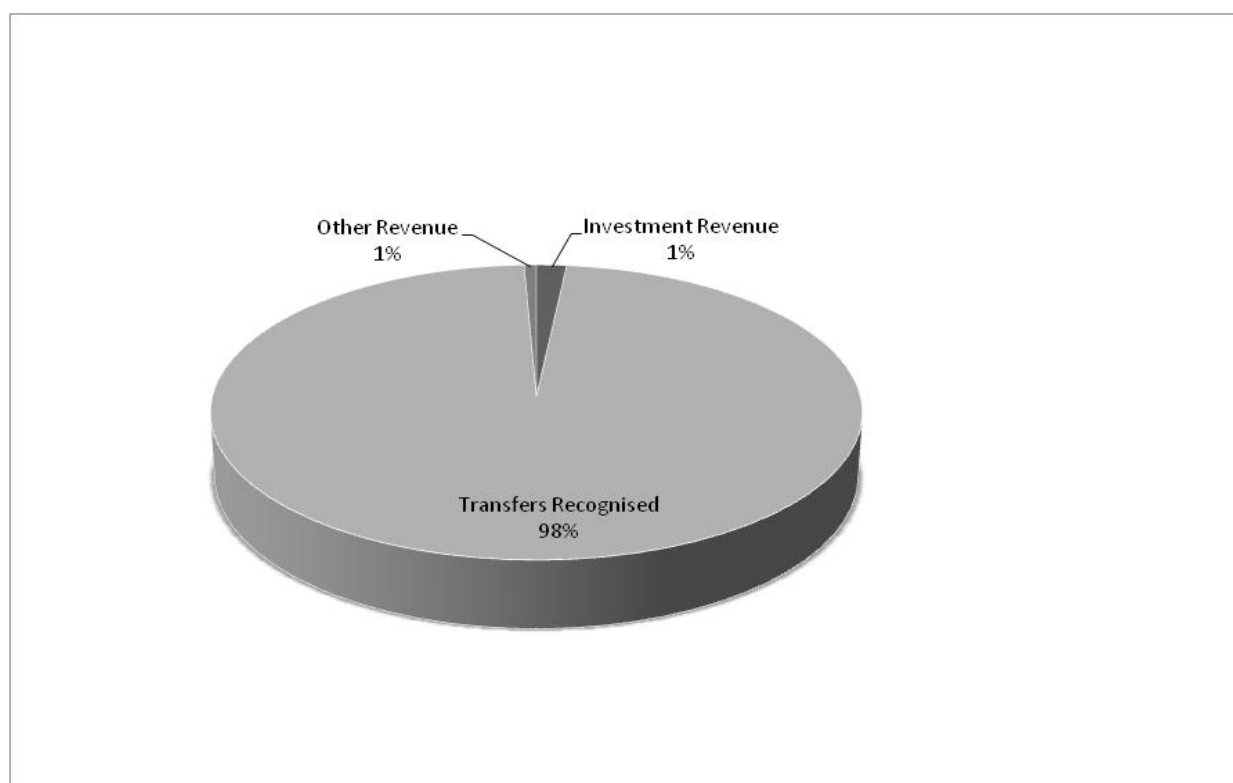


The following table is a breakdown of the operating revenue over the medium-term:

**Table 17 Breakdown of the operating revenue over the medium-term**

SUMMARY OF INCOME BY SOURCE 2012/2013					
DEPARTMENT	Approved budget 2011/2012	Revised budget 2011/2012	2nd revised Budget 2011/2012	Draft budget 2012/2013	Difference
INTEREST EARNED	2 700 000	2 700 000	2 170 000	1 680 000	(0.23)
INTEREST EARNED O/S DEBTORS	100 000	541 701	608 736	645 260	0.06
OPERATING GRANTS & SUBSIDIES	95 775 000	95 990 000	96 175 211	100 387 000	0.03
OTHER INCOME	15 000	45 000	172 728	40 000	(0.77)
	98 590 000	99 276 701	99 126 675	102 752 260	1.03

The following graph is a breakdown of the operational revenue per main category for the 2012/13 financial year.



**Figure 3 Breakdown of operating revenue over the 2011/12 MTREF**

Council does not have any billable income and depends almost entirely on National Grants since own income represents only 2% of the total revenue.

**Table 18 MBRR SA15 – Detail Investment Information**

DC18 Lejweleputswa - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>										
<b>Parent municipality</b>										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		52 000	50 000	40 000	32 000	32 290	32 290	21 605	18 885	17 129
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
<b>Municipality sub-total</b>	1	52 000	50 000	40 000	32 000	32 290	32 290	21 605	18 885	17 129
<b>Entities</b>										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
<b>Entities sub-total</b>		-	-	-	-	-	-	-	-	-
<b>Consolidated total:</b>		52 000	50 000	40 000	32 000	32 290	32 290	21 605	18 885	17 129

Above table depicts a projection on investments for the MTREF period 2012/2013 to 2014/2015

**Table 19 MBRR SA16 – Investment particulars by maturity**

DC18 Lejweleputswa - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Variable or Fixed interest rate	Interest Rate 3.	Expiry date of investment	Monetary value	Interest to be realised
Name of institution & investment ID	1	Yrs/Months					Rand thousand	
<b>Parent municipality</b>								
ABSA		90 days	Fixed	Fixed	5.65%	07/03/2012	5,000	70
African Bank		3 months	Fixed	Fixed	5.70%	08/03/2012	5,000	72
Standard bank		3 months	Fixed	Fixed	5.65%	08/03/2012	5,000	71
Nedbank		3 months	Fixed	Fixed	5.60%	08/03/2012	5,000	71
ABSA		90 days	Fixed	Fixed	5.60%	14/05/2012	3,000	41
African Bank		3 months	Fixed	Fixed	5.70%	14/05/2012	3,000	43
Standard bank		3 months	Fixed	Fixed	5.65%	14/05/2012	3,000	42
Nedbank		3 months	Fixed	Fixed	5.60%	14/05/2012	3,000	42
Nedbank		Call	Call	Variable	5.20%		5,000	
Nedbank		Call	Call	Variable	5.20%		5,000	
<b>Municipality sub-total</b>							42,000	451
<b>Entities</b>								
<b>Entities sub-total</b>							-	-
<b>TOTAL INVESTMENTS AND INTEREST</b>	1						42,000	451

This table depicts investments at hand as at date.

The MTREF provides for a budgeted surplus of R 878,000 for 2012/13 and this surplus is intended to fund capital charges (redemption).

### 1.11.2 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2012/13 medium-term capital programme:

**Table 20 Sources of capital revenue over the MTREF**

R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue &		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Capital expenditure - Vote</b>										
Internally generated funds		2 158	10 923	9 531	8 175	10 704	10 704	3 842	788	702
<b>Total Capital</b>	<b>7</b>	<b>2 158</b>	<b>10 923</b>	<b>9 531</b>	<b>8 175</b>	<b>10 704</b>	<b>10 704</b>	<b>3 842</b>	<b>788</b>	<b>702</b>

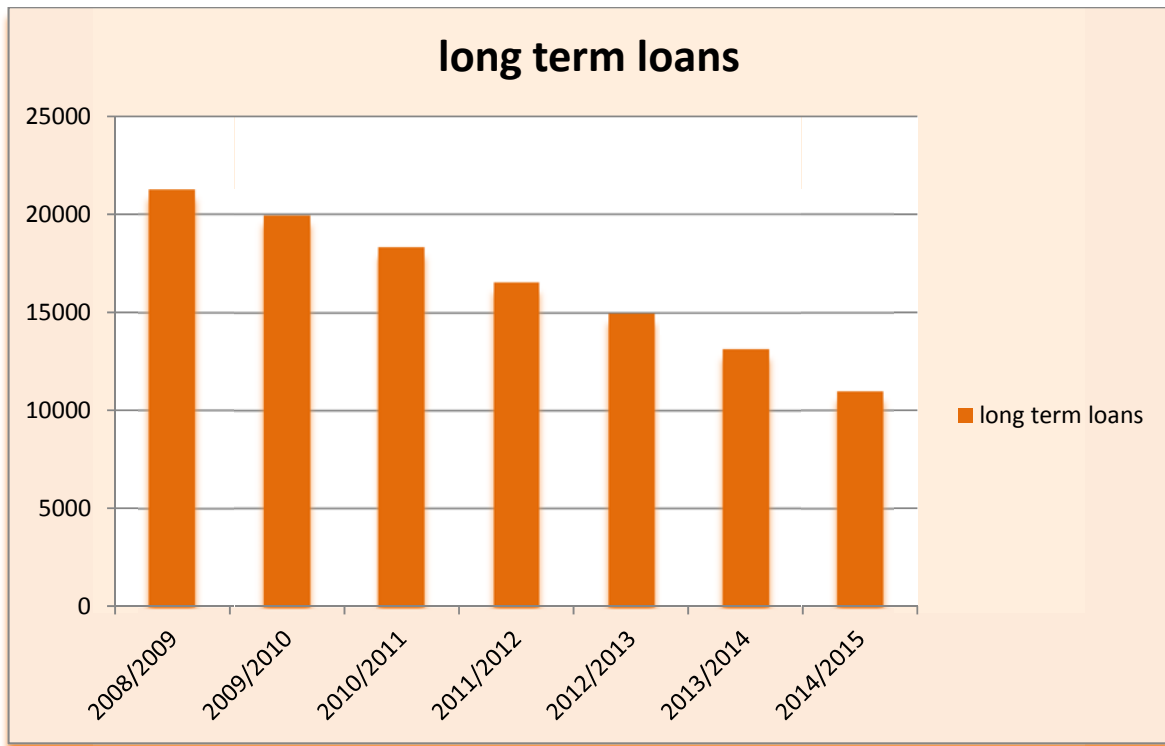
The following table is a detailed analysis of the Council's borrowing liability.

**Table 21 MBRR Table SA 17 - Detail of borrowings**

DC18 Lejweleputswa - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Parent municipality</b>										
Long-Term Loans (annuity/reducing balance)		21 253	19 282	18 185	18 337	16 550	16 550	14 965	13 118	11 005
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases			654	153						
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	<b>1</b>	<b>21 253</b>	<b>19 936</b>	<b>18 338</b>	<b>18 337</b>	<b>16 550</b>	<b>16 550</b>	<b>14 965</b>	<b>13 118</b>	<b>11 005</b>
<b>Entities</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Borrowing</b>	<b>1</b>	<b>21 253</b>	<b>19 936</b>	<b>18 338</b>	<b>18 337</b>	<b>16 550</b>	<b>16 550</b>	<b>14 965</b>	<b>13 118</b>	<b>11 005</b>

Above schedule and below graph indicates the reduction in the capital amount from R 21, 253 million to R 11, 005 at 2014/15. Loans were taken up on behalf of local municipalities in the district to fund capital infrastructure projects for example Matjhabeng and Nala sewer works.



**Figure 4. Reduction in outstanding Borrowing (long term liabilities)**

**Table 22 MBRR Table SA 18 - Capital transfers and grant receipts**

DC18 Lejweleputswa - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>RECEIPTS:</b>	1, 2									
<b>Operating Transfers and Grants</b>										
National Government:		76 568	85 572	92 800	95 990	96 084	96 084	100 387	103 162	107 717
Local Government Equitable Share		8 050	15 883	21 182	21 907	21 907	21 907	23 155	24 841	27 030
RSC Levy Replacement		67 283	67 695	69 740	71 828	71 828	71 828	73 982	76 201	78 487
Finance Management		500	1 449	1 152	1 250	1 250	1 250	1 250	1 250	1 250
Municipal Systems Improvement		735	544	726	790	790	790	1 000	870	950
EPWP Incentive					215	309	309	1 000		
Provincial Government:		1 000	-	-	-	-	-	-	-	-
Sport and Recreation		1 000								
District Municipality: <i>[insert description]</i>		-	-	-	-	-	-	-	-	-
Other grant providers: LGIWSETA		-	2 567	139	-	91	91	-	-	-
Other grant providers:			2 567	139		91	91			
<b>Total Operating Transfers and Grants</b>	5	77 568	88 139	92 939	95 990	96 175	96 175	100 387	103 162	107 717
<b>Capital Transfers and Grants</b>										
National Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants <i>[insert desc]</i>										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants <i>[insert description]</i>										
District Municipality: <i>[insert description]</i>		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
<b>Total Capital Transfers and Grants</b>	5	-	-	-	-	-	-	-	-	-
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>		77 568	88 139	92 939	95 990	96 175	96 175	100 387	103 162	107 717

Operating and conditional grants totals R 100, 387 which includes a EPWP allocation of R 1 million.

### 1.11.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'debtors and other' to be provide for as cash inflow based on actual performance.
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

**Table 23 MBRR Table A7 - Budget cash flow statement**

DC18 Lejweleputswa - Table A7 Budgeted Cash Flows

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Ratepayers and other			603	340	15	173	173		685	726	769
Government - operating	1	78 568	79 587	92 939	95 775	96 175	96 175		100 387	103 162	107 719
Government - capital	1										
Interest		8 467	4 057	4 084	2 800	2 779	2 779		1 680	1 700	1 700
Dividends											
<b>Payments</b>											
Suppliers and employees		(80 277)	(59 283)	(76 077)	(80 717)	(104 710)	(94 646)		(86 738)	(88 642)	(93 370)
Finance charges		(4 543)	(4 054)	(3 836)	(3 080)	(3 080)	(3 080)		(2 841)	(2 583)	(2 321)
Transfers and Grants	1	(5 345)	(8 308)	(12 234)	(9 000)	(8 150)	(8 150)		(4 450)	(3 950)	(3 950)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>(3 130)</b>	<b>12 604</b>	<b>5 216</b>	<b>5 793</b>	<b>(16 813)</b>	<b>(6 749)</b>	<b>-</b>	<b>8 723</b>	<b>10 413</b>	<b>10 547</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE		100									
Decrease (Increase) in non-current debtors											
Decrease (Increase) other non-current receivables											
Decrease (Increase) in non-current investments			1 000	25 000	20 000	7 710	7 710		10 685	2 720	1 756
<b>Payments</b>											
Capital assets		(2 469)	(13 821)	(9 632)	(8 175)	(10 704)	(10 704)		(3 842)	(781)	(588)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(2 368)</b>	<b>(12 821)</b>	<b>15 368</b>	<b>11 825</b>	<b>(2 994)</b>	<b>(2 994)</b>	<b>-</b>	<b>6 843</b>	<b>1 939</b>	<b>1 168</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans											
Borrowing long term/refinancing											
Increase (decrease) in consumer deposits											
<b>Payments</b>											
Repayment of borrowing			(1 374)	(1 863)	(1 554)	(1 788)	(1 788)		(1 585)	(1 847)	(2 113)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>-</b>	<b>(1 374)</b>	<b>(1 863)</b>	<b>(1 554)</b>	<b>(1 788)</b>	<b>(1 788)</b>	<b>-</b>	<b>(1 585)</b>	<b>(1 847)</b>	<b>(2 113)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>(5 498)</b>	<b>(1 591)</b>	<b>18 721</b>	<b>16 064</b>	<b>(21 595)</b>	<b>(11 531)</b>	<b>-</b>	<b>13 982</b>	<b>10 505</b>	<b>9 602</b>
Cash/cash equivalents at the year begin:	2	59 834	54 336	52 744	23 729	14 729	14 729	14 729	3 198	17 180	27 685
Cash/cash equivalents at the year end:	2	54 336	52 744	71 465	39 794	(6 866)	3 198	14 729	17 180	27 685	37 287

#### 1.11.4 Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate

that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

**Table 24 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation**

DC18 Lejweleputswa - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	54 336	52 744	71 465	39 794	(6 866)	3 198	14 729	17 180	27 685	37 287
Other current investments > 90 days		(1 928)	(2 735)	(27 736)	(7 794)	39 156	29 092	(14 729)	4 425	(8 800)	(20 158)
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>		<b>52 408</b>	<b>50 009</b>	<b>43 729</b>	<b>32 000</b>	<b>32 290</b>	<b>32 290</b>	<b>-</b>	<b>21 605</b>	<b>18 885</b>	<b>17 129</b>
<b>Application of cash and investments</b>											
Unspent conditional transfers		-	848	667	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	3 362	3 444	3 165	4 042	5 099	5 099	-	(2 103)	(2 211)	(2 320)
Other provisions		-	-	-	-	-	-	-	-	-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
<b>Total Application of cash and investments:</b>		<b>3 362</b>	<b>4 292</b>	<b>3 832</b>	<b>4 042</b>	<b>5 099</b>	<b>5 099</b>	<b>-</b>	<b>(2 103)</b>	<b>(2 211)</b>	<b>(2 320)</b>
<b>Surplus(shortfall)</b>		<b>49 046</b>	<b>45 717</b>	<b>39 898</b>	<b>27 958</b>	<b>27 191</b>	<b>27 191</b>	<b>-</b>	<b>23 707</b>	<b>21 096</b>	<b>19 449</b>

From the above table it can be seen that the cash and investments available total R23, 707 million in the 2012/13 financial year. The following is a breakdown of the application of this funding:

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year. In the past these have been allowed to 'roll-over' and be spent in the ordinary course of business, but this practice has been discontinued. .
- Provisions for statutory requirements include VAT owing to timing differences resulting from year- end obligations.
- The main purpose of other working capital is to ensure that sufficient funds are available to meet obligations as they fall due.
- This liability is informed by all provisions.
- The level of cash-backing is directly informed by the municipality's cash backing policy as recommended above.
- It can be concluded that Council has a surplus against its accumulated surpluses reconciliation.





## 1.12 Expenditure on grants and reconciliations of unspent funds

### Table 26 MBRR SA19 - Expenditure on transfers and grant programmes

DC18 Lejweleputswa - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>EXPENDITURE:</b>										
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>		76 568	85 572	92 146	95 775	95 775	95 775	100 387	103 162	107 717
Local Government Equitable Share		8 050	15 883	21 182	21 907	21 907	21 907	23 155	24 841	27 030
RSC Levy Replacement		67 283	67 695	69 740	71 828	71 828	71 828	73 982	76 201	78 487
Finance Management		500	1 449	1 152	1 250	1 250	1 250	1 250	1 250	1 250
Municipal Systems Improvement		735	544	73	790	790	790	1 000	870	950
EPWP Incentive								1 000		
<b>Provincial Government:</b>										
Sport and Recreation		-	-	-	-	-	-	-	-	-
<b>0</b>										
<b>District Municipality:</b>										
<i>[insert description]</i>		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>										
<i>LGWSETA</i>		1 000	2 567	139	-	-	-	-	-	-
<i>Other Grant Providers</i>		1 000	2 541	53						
<b>Total operating expenditure of Transfers and Grants</b>		<b>77 568</b>	<b>88 139</b>	<b>92 285</b>	<b>95 775</b>	<b>95 775</b>	<b>95 775</b>	<b>100 387</b>	<b>103 162</b>	<b>107 717</b>
<b>Capital expenditure of Transfers and Grants</b>										
<b>National Government:</b>										
<b>Other capital transfers/grants [insert desc]</b>										
<b>Provincial Government:</b>										
<b>Other capital transfers/grants [insert description]</b>										
<b>District Municipality:</b>										
<b>Other grant providers:</b>										
<b>0</b>										
<b>Total capital expenditure of Transfers and Grants</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		<b>77 568</b>	<b>88 139</b>	<b>92 285</b>	<b>95 775</b>	<b>95 775</b>	<b>95 775</b>	<b>100 387</b>	<b>103 162</b>	<b>107 717</b>

Above table depicts the different grant sources.

**Table 27 MBRR SA 20 - Reconciliation between of transfers, grant receipts and unspent funds**

DC18 Lejweleputswa - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Operating transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year		1 295	958							
Current year receipts		1 235	86 195	92 939	95 775	96 175	96 175	100 387	103 162	107 717
Conditions met - transferred to revenue		1 572	86 939	92 939	95 775	96 175	96 175	100 387	103 162	107 717
Conditions still to be met - transferred to liabilities		958	214							
<b>Provincial Government:</b>										
Balance unspent at beginning of the year		403	1 234							
Current year receipts		77 826	26							
Conditions met - transferred to revenue		76 996	1 200	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		1 234	60							
<b>District Municipality:</b>										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>Other grant providers:</b>										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>Total operating transfers and grants revenue</b>		<b>78 568</b>	<b>88 138</b>	<b>92 939</b>	<b>95 775</b>	<b>96 175</b>	<b>96 175</b>	<b>100 387</b>	<b>103 162</b>	<b>107 717</b>
<b>Total operating transfers and grants - CTBM</b>	2	<b>2 191</b>	<b>274</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year		752								
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		752	-							
<b>Provincial Government:</b>										
Balance unspent at beginning of the year		1 189								
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		1 189								
<b>District Municipality:</b>										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>Other grant providers:</b>										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>Total capital transfers and grants revenue</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total capital transfers and grants - CTBM</b>	2	<b>1 941</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>		<b>78 568</b>	<b>88 138</b>	<b>92 939</b>	<b>95 775</b>	<b>96 175</b>	<b>96 175</b>	<b>100 387</b>	<b>103 162</b>	<b>107 717</b>
<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>		<b>4 132</b>	<b>274</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Table 28 MBRR Table 21 – Allocation of Grants to Local Municipalities**

DC18 Lejweleputswa - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Cash Transfers to other municipalities</b>											
<i>Insert description</i>	1										
Masilonyana Municipality (FS 181)		1,000	2,000	2,000	1,000						
Tokoloko Municipality (FS 182)		752									
Tswelopele Municipality (FS 183)		50	50	50	1,050	50	50		50	50	50
Matjhabeng Municipality (FS 184)			2,950	2,950	5,100	6,100	6,100		1,900	1,900	1,900
<b>Total Cash Transfers To Municipalities:</b>		<b>1,802</b>	<b>5,000</b>	<b>5,000</b>	<b>7,150</b>	<b>6,150</b>	<b>6,150</b>	<b>-</b>	<b>1,950</b>	<b>1,950</b>	<b>1,950</b>
<b>Cash Transfers to Entities/Other External Mechanisms</b>											
<i>Insert description</i>	2										
Lejweleputswa Development Agency		2,000	1,434	2,000	2,000	2,000	2,000		2,500	2,000	2,000
Cemeteries: Roads & Stormwater; Roads to Cemetery		1,543	4,340	5,234							
<b>Total Cash Transfers To Entities/Ems'</b>		<b>3,543</b>	<b>5,774</b>	<b>7,234</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>	<b>2,500</b>	<b>2,000</b>	<b>2,000</b>
<b>Cash Transfers to other Organs of State</b>											
<i>Insert description</i>	3										
<b>Total Cash Transfers To Other Organs Of State:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Transfers to Organisations</b>											
<i>Insert description</i>	4										
<b>Total Cash Transfers To Organisations</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Cash Transfers to Groups of Individuals</b>											
<i>Insert description</i>	5										
<b>Total Cash Transfers To Groups Of Individuals:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL CASH TRANSFERS AND GRANTS</b>	<b>6</b>	<b>5,345</b>	<b>10,774</b>	<b>12,234</b>	<b>9,150</b>	<b>8,150</b>	<b>8,150</b>	<b>-</b>	<b>4,450</b>	<b>3,950</b>	<b>3,950</b>
<b>Non-Cash Transfers to other municipalities</b>											
<i>Insert description</i>	1										
<b>Total Non-Cash Transfers To Municipalities:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-Cash Transfers to Entities/Other External Mechanisms</b>											
<i>Insert description</i>	2										
<b>Total Non-Cash Transfers To Entities/Ems'</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-Cash Transfers to other Organs of State</b>											
<i>Insert description</i>	3										
<b>Total Non-Cash Transfers To Other Organs Of State:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Non-Cash Grants to Organisations</b>											
<i>Insert description</i>	4										
<b>Total Non-Cash Grants To Organisations</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Groups of Individuals</b>											
<i>Insert description</i>	5										
<b>Total Non-Cash Grants To Groups Of Individuals:</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL NON-CASH TRANSFERS AND GRANTS</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL TRANSFERS AND GRANTS</b>	<b>6</b>	<b>5,345</b>	<b>10,774</b>	<b>12,234</b>	<b>9,150</b>	<b>8,150</b>	<b>8,150</b>	<b>-</b>	<b>4,450</b>	<b>3,950</b>	<b>3,950</b>

The total allocation in this regard is R 4 450 million which is distributed as follow:

- Lejweleputswa Development Agency R 2, 5 million,
- Matjhabeng Municipality, R 1,9 million, service loan on behalf of and
- Tswelopele Municipality, R 50 thousand, service loan on behalf of.

## Councillor and employee benefits

### Table 29 MBRR SA22 - Summary of councillor and staff benefits

DC18 Lejweleputswa - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
		A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>	1									
Basic Salaries and Wages		4 078	4 741		5 817	4 561	4 561	6 075	6 378	6 697
Pension and UIF Contributions		620	705		827	684	684			
Medical Aid Contributions		85	172		397	135	135			
Motor Vehicle Allowance		1 377	1 519		1 498	1 793	1 793	1 399	1 469	1 542
Cellphone Allowance		76	85		288	271	271	284	299	314
Housing Allowances			37							
Other benefits and allowances					168			151	159	167
<b>Sub Total - Councillors</b>	4	6 236	7 260	-	8 996	7 444	7 444	7 909	8 304	8 719
% increase			16.4%	(100.0%)	-	(17.2%)	-	6.2%	5.0%	5.0%
<b>Senior Managers of the Municipality</b>	2									
Basic Salaries and Wages		2 287	2 528	2 391	5 472	3 676	3 676	4 347	4 564	4 792
Pension and UIF Contributions		119	403	571						
Medical Aid Contributions		45								
Overtime		846								
Performance Bonus		54		186	601	601	601	652	685	719
Motor Vehicle Allowance	3		873	896						
Cellphone Allowance	3									
Housing Allowances	3	105	18	71						
Other benefits and allowances	3	246								
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
<b>Sub Total - Senior Managers of Municipality</b>	4	3 702	3 823	4 114	6 073	4 277	4 277	4 999	5 248	5 511
% increase			3.3%	7.6%	47.6%	(29.6%)	-	16.9%	5.0%	5.0%
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		16 404	21 802	23 757	23 688	23 499	23 499	31 058	32 611	34 241
Pension and UIF Contributions		2 623	4 836	5 930	4 045	4 268	4 268	5 174	5 432	5 704
Medical Aid Contributions		1 295			2 169	2 173	2 173	2 304	2 420	2 541
Overtime		146	158	259		375	375			
Performance Bonus		1 326	1 541	1 878	1 922	1 906	1 838			
Motor Vehicle Allowance	3		3 936	3 166	5 078	4 824	4 824	4 726	4 962	5 210
Cellphone Allowance	3									
Housing Allowances	3	393	254	159	391	373	373	366	384	404
Other benefits and allowances	3	3 811	2 114		1 298			774	813	854
Payments in lieu of leave										
Long service awards			4 931	1 818		481	481	114		
Post-retirement benefit obligations	6									
<b>Sub Total - Other Municipal Staff</b>	4	25 998	39 574	36 967	38 591	37 900	37 832	44 516	46 622	48 954
% increase			52.2%	(6.6%)	4.4%	(1.8%)	(0.2%)	17.7%	4.7%	5.0%
<b>Total Parent Municipality</b>		35 936	50 656	41 081	53 660	49 621	49 554	57 424	60 175	63 184
			41.0%	(18.9%)	30.6%	(7.5%)	(0.1%)	15.9%	4.8%	5.0%
<b>Board Members of Entities</b>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Board Fees										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
<b>Sub Total - Board Members of Entities</b>	4	-	-	-	-	-	-	-	-	-
% increase										
<b>Senior Managers of Entities</b>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
<b>Sub Total - Senior Managers of Entities</b>	4	-	-	-	-	-	-	-	-	-
% increase										
<b>Other Staff of Entities</b>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
<b>Sub Total - Other Staff of Entities</b>	4	-	-	-	-	-	-	-	-	-
% increase										
<b>Total Municipal Entities</b>		-	-	-	-	-	-	-	-	-
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>		35 936	50 656	41 081	53 660	49 621	49 554	57 424	60 175	63 184
% increase	4		41.0%	(18.9%)	30.6%	(7.5%)	(0.1%)	15.9%	4.8%	5.0%
<b>TOTAL MANAGERS AND STAFF</b>	5	29 700	43 396	41 081	44 664	42 177	42 110	49 515	51 871	54 464

Councillor remuneration is currently effected in terms of previous determination at Grade 5.

Remuneration is high due to the devolution of Environmental Staff from the municipalities to the District.

**Table 29 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)**

DC18 Lejweleputswa - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum			1.				2.
<b>Councillors</b>	3						
Speaker	4	477 776		189 114			666 890
Chief Whip							-
Executive Mayor		597 221		250 959			848 180
Deputy Executive Mayor							-
Executive Committee		2 629 761		981 327			3 611 088
Total for all other councillors		2 369 745		412 876			2 782 621
<b>Total Councillors</b>	8	-	-	1 834 276			7 908 779
<b>Senior Managers of the Municipality</b>	5						
Municipal Manager (MM)		1 094 355			164 154		1 258 509
Chief Finance Officer		826 087			123 913		950 000
Executive Manager Corporate Services		826 087			123 913		950 000
Executive Manager LED & Planning		800 000			120 000		920 000
Executive Manager Social Services		800 000			120 000		920 000
							-
<i>List of each official with packages &gt;= senior manager</i>							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
<b>Total Senior Managers of the Municipality</b>	8	-	-	-	651 980		4 998 509
<b>A Heading for Each Entity</b>	6,7						
List each member of board by designation							-
							-
							-
							-
							-
							-
							-
							-
							-
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							-
							-
							-
							-
							-
<b>Total for municipal entities</b>	8	-	-	-	-		-
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>		-	10 421 032	-	1 834 276	651 980	12 907 288

The position of the Municipal Manager, Social Services and LED and Planning is filled, the other two positions has Acting Managers.

**Table 30 MBRR SA24 – Summary of personnel numbers**

DC18 Lejweleputswa - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2010/11			Current Year 2011/12			Budget Year 2012/13		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>										
Councillors (Political Office Bearers plus Other Councillors)	4	37			37			37		
Board Members of municipal entities	5									
<b>Municipal employees</b>										
Municipal Manager and Senior Managers	3	6		6	6		6	6		6
Other Managers	7	11	11		10	10		10	10	
Professionals		43	43	-	42	42	-	42	42	-
<i>Finance</i>		3	3		3	3		3	3	
<i>Spatial/town planning</i>		1	1		1	1		1	1	
<i>Information Technology</i>										
<i>Roads</i>										
<i>Electricity</i>										
<i>Water</i>										
<i>Sanitation</i>										
<i>Refuse</i>										
<i>Other</i>		39	39		38	38		38	38	
Technicians		72	72	-	72	72	-	76	76	-
<i>Finance</i>		9	9		9	9		10	10	
<i>Spatial/town planning</i>		1	1		1	1		1	1	
<i>Information Technology</i>		2	2		2	2		2	2	
<i>Roads</i>		1	1		1	1		1	1	
<i>Electricity</i>										
<i>Water</i>										
<i>Sanitation</i>										
<i>Refuse</i>										
<i>Other</i>		59	59		59	59		62	62	
Clerks (Clerical and administrative)										
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators										
Elementary Occupations										
<b>TOTAL PERSONNEL NUMBERS</b>		169	126	6	167	124	6	171	128	6
% increase					(1.2%)	(1.6%)	-	2.4%	3.2%	-
<b>Total municipal employees headcount</b>	6									
Finance personnel headcount	8									
Human Resources personnel headcount	8									

### 1.13 Monthly targets for revenue, expenditure and cash flow

**Table 31 MBRR SA25 - Budgeted monthly revenue and expenditure**

DC18 Lejweleputswa - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue By Source</b>																
Property rates													-	-	-	
Property rates - penalties & collection charges													-	-	-	
Service charges - electricity revenue													-	-	-	
Service charges - water revenue													-	-	-	
Service charges - sanitation revenue													-	-	-	
Service charges - refuse revenue													-	-	-	
Service charges - other													-	-	-	
Rental of facilities and equipment													-	-	-	
Interest earned - external investments		99	141	124	156	238	147	85	126	133	295	78	59	1 680	1 700	1 700
Interest earned - outstanding debtors		35	39	48	50	54	56	59	61	63	66	60	55	645	684	725
Dividends received													-	-	-	
Fines													-	-	-	
Licences and permits													-	-	-	
Agency services													-	-	-	
Transfers recognised - operational													100 387	100 387	103 162	107 717
Other revenue		1	2	2	2	3	4	4	6	5	6	4	3	40	42	44
Gains on disposal of PPE													-	-	-	
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>135</b>	<b>181</b>	<b>174</b>	<b>208</b>	<b>295</b>	<b>207</b>	<b>148</b>	<b>193</b>	<b>201</b>	<b>366</b>	<b>142</b>	<b>100 504</b>	<b>102 752</b>	<b>105 588</b>	<b>110 186</b>
<b>Expenditure By Type</b>																
Employee related costs		3 200	3 450	3 600	3 800	4 050	4 200	4 500	3 952	4 130	4 700	4 000	5 933	49 515	51 871	54 464
Remuneration of councillors		630	634	639	645	650	686	692	670	663	674	680	646	7 909	8 304	8 719
Debt impairment													-	-	-	
Depreciation & asset impairment		595	621	635	642	653	667	671	687	695	658	700	621	7 845	8 660	9 156
Finance charges							1 420						1 420	2 841	2 583	2 321
Bulk purchases													-	-	-	
Other materials													-	-	-	
Contracted services													-	-	-	
Transfers and grants		2 000		300			400			800			950	4 450	3 950	3 950
Other expenditure		2 110	2 289	2 347	2 460	2 576	2 835	2 947	2 704	2 811	2 907	2 722	607	29 315	29 487	31 258
Loss on disposal of PPE													-	-	-	
<b>Total Expenditure</b>		<b>8 535</b>	<b>6 994</b>	<b>7 521</b>	<b>7 547</b>	<b>7 929</b>	<b>10 208</b>	<b>8 810</b>	<b>8 013</b>	<b>9 099</b>	<b>8 939</b>	<b>8 102</b>	<b>10 177</b>	<b>101 874</b>	<b>104 855</b>	<b>109 868</b>
<b>Surplus/(Deficit)</b>		<b>(8 401)</b>	<b>(6 813)</b>	<b>(7 347)</b>	<b>(7 339)</b>	<b>(7 635)</b>	<b>(10 002)</b>	<b>(8 662)</b>	<b>(7 820)</b>	<b>(8 899)</b>	<b>(8 573)</b>	<b>(7 961)</b>	<b>90 327</b>	<b>878</b>	<b>733</b>	<b>318</b>
Transfers recognised - capital													-	-	-	
Contributions recognised - capital													-	-	-	
Contributed assets													-	-	-	
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(8 401)</b>	<b>(6 813)</b>	<b>(7 347)</b>	<b>(7 339)</b>	<b>(7 635)</b>	<b>(10 002)</b>	<b>(8 662)</b>	<b>(7 820)</b>	<b>(8 899)</b>	<b>(8 573)</b>	<b>(7 961)</b>	<b>90 327</b>	<b>878</b>	<b>733</b>	<b>318</b>
Taxation													-	-	-	
Attributable to minorities													-	-	-	
Share of surplus/ (deficit) of associate													-	-	-	
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>(8 401)</b>	<b>(6 813)</b>	<b>(7 347)</b>	<b>(7 339)</b>	<b>(7 635)</b>	<b>(10 002)</b>	<b>(8 662)</b>	<b>(7 820)</b>	<b>(8 899)</b>	<b>(8 573)</b>	<b>(7 961)</b>	<b>90 327</b>	<b>878</b>	<b>733</b>	<b>318</b>

Above depicts the monthly budgeted cash flow however fluctuations do occur.





**Table 32 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)**

DC18 Lejweleputswa - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue by Vote</b>																
Vote 1 - Executive Mayor													-	-	-	-
Vote 2 - Speaker													-	-	-	-
Vote 3 - Mayoral Committee													-	-	-	-
Vote 4 - Council General		6 600	6 959	8 856	7 690	8 100	8 300	8 490	8 729	8 480	8 623	8 843	8 467	98 137	101 042	105 517
Vote 5 - Municipal Manager													-	-	-	-
Vote 6 - Financial Services		236	242	270	295	317	328	343	310	356	378	300	240	3 615	3 676	3 719
Vote 7 - Corporate Services													-	-	-	-
Vote 8 - Human Resources													-	-	-	-
Vote 9 - Information Technology													-	-	-	-
Vote 10 - Property													-	-	-	-
Vote 11 - Municipal Support													-	-	-	-
Vote 12 - Planning & Development		76	78	82	85	88	90	94	93	87	85	77	66	1 000	870	950
Vote 13 - Community & Social Services													-	-	-	-
Vote 14 - Environmental Health Services													-	-	-	-
Vote 15 - Tourism													-	-	-	-
<b>Total Revenue by Vote</b>		<b>6 912</b>	<b>7 279</b>	<b>9 208</b>	<b>8 070</b>	<b>8 505</b>	<b>8 718</b>	<b>8 927</b>	<b>9 132</b>	<b>8 923</b>	<b>9 086</b>	<b>9 220</b>	<b>8 773</b>	<b>102 752</b>	<b>105 588</b>	<b>110 186</b>
<b>Expenditure by Vote to be appropriated</b>																
Vote 1 - Executive Mayor		646	671	689	700	705	689	694	502	672	640	660	463	7 731	8 945	9 571
Vote 2 - Speaker		185	192	234	267	273	248	227	232	241	282	276	233	2 890	3 169	3 548
Vote 3 - Mayoral Committee		376	390	413	426	431	490	442	450	461	460	480	299	5 118	5 314	5 572
Vote 4 - Council General		948	981	1 157	1 220	1 200	1 348	1 470	1 533	1 642	1 312	1 430	1 111	15 352	15 905	16 169
Vote 5 - Municipal Manager		787	805	818	831	853	868	871	927	1 046	968	890	1 781	11 445	12 402	12 936
Vote 6 - Financial Services		910	1 049	1 172	1 214	1 359	1 402	1 236	1 461	1 570	1 630	1 459	852	15 314	16 715	17 370
Vote 7 - Corporate Services		635	697	745	806	812	843	851	820	852	830	719	561	9 171	9 711	10 196
Vote 8 - Human Resources													-	-	-	-
Vote 9 - Information Technology													-	-	-	-
Vote 10 - Property		335	360	340	361	378	395	419	470	400	452	515	314	4 739	2 528	2 598
Vote 11 - Municipal Support													-	-	-	-
Vote 12 - Planning & Development		674	691	713	742	769	826	760	714	685	564	639	553	8 330	5 983	6 331
Vote 13 - Community & Social Services		658	703	762	840	770	806	817	835	902	1 018	922	898	9 931	10 637	11 358
Vote 14 - Environmental Health Services		873	915	970	1 098	912	1 246	973	984	1 013	962	973	804	11 722	12 016	12 611
Vote 15 - Tourism			5	22			50			53			0	130	1 532	1 609
<b>Total Expenditure by Vote</b>		<b>7 027</b>	<b>7 459</b>	<b>8 035</b>	<b>8 505</b>	<b>8 462</b>	<b>9 210</b>	<b>8 760</b>	<b>8 928</b>	<b>9 537</b>	<b>9 118</b>	<b>8 963</b>	<b>7 871</b>	<b>101 874</b>	<b>104 855</b>	<b>109 868</b>
<b>Surplus/(Deficit) before assoc.</b>		<b>(115)</b>	<b>(180)</b>	<b>1 173</b>	<b>(436)</b>	<b>43</b>	<b>(493)</b>	<b>168</b>	<b>204</b>	<b>(614)</b>	<b>(32)</b>	<b>257</b>	<b>903</b>	<b>878</b>	<b>733</b>	<b>318</b>
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>(115)</b>	<b>(180)</b>	<b>1 173</b>	<b>(436)</b>	<b>43</b>	<b>(493)</b>	<b>168</b>	<b>204</b>	<b>(614)</b>	<b>(32)</b>	<b>257</b>	<b>903</b>	<b>878</b>	<b>733</b>	<b>318</b>

**Table 33 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)**

DC18 Lejweleputswa - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Revenue - Standard</b>																
<i>Governance and administration</i>		42 134	193	269	208	31 908	214	252	243	25 775	184	203	170	101 752	104 718	109 236
Executive and council		40 884				31 709				25 544				98 137	101 042	105 517
Budget and treasury office		1 250	193	269	208	199	214	252	243	231	184	203	170	3 615	3 676	3 719
Corporate services																
<i>Community and public safety</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and social services																
Sport and recreation																
Public safety																
Housing																
Health																
<i>Economic and environmental services</i>		-	1 000	-	-	-	-	-	-	-	-	-	-	1 000	870	950
Planning and development			1 000											1 000	870	950
Road transport																
Environmental protection																
<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity																
Water																
Waste water management																
Waste management																
<i>Other</i>																
<b>Total Revenue - Standard</b>		<b>42 134</b>	<b>1 193</b>	<b>269</b>	<b>208</b>	<b>31 908</b>	<b>214</b>	<b>252</b>	<b>243</b>	<b>25 775</b>	<b>184</b>	<b>203</b>	<b>170</b>	<b>102 752</b>	<b>105 588</b>	<b>110 186</b>
<b>Expenditure - Standard</b>																
<i>Governance and administration</i>		4 819	5 254	5 552	5 587	5 780	6 392	6 520	6 627	6 995	7 361	7 675	3 198	71 760	74 687	77 960
Executive and council		2 832	3 058	3 170	3 050	3 246	3 650	3 715	3 927	4 140	4 265	4 675	2 808	42 536	45 734	47 795
Budget and treasury office		1 087	1 135	1 253	1 340	1 324	1 450	1 500	1 420	1 529	1 617	1 431	228	15 314	16 715	17 370
Corporate services		900	1 061	1 129	1 197	1 210	1 292	1 305	1 280	1 326	1 479	1 569	162	13 910	12 238	12 795
<i>Community and public safety</i>		785	794	823	846	871	902	918	863	810	796	709	814	9 931	10 637	11 358
Community and social services		785	794	823	846	871	902	918	863	810	796	709	814	9 931	10 637	11 358
Sport and recreation																
Public safety																
Housing																
Health																
<i>Economic and environmental services</i>		1 347	1 426	1 648	1 481	1 558	1 532	1 487	1 548	1 692	1 648	1 543	3 143	20 053	17 999	18 942
Planning and development		415	440	476	500	543	598	560	600	632	670	688	2 208	8 330	5 983	6 331
Road transport																
Environmental protection		932	986	1 172	981	1 015	934	927	948	1 060	978	855	934	11 722	12 016	12 611
<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity																
Water																
Waste water management																
Waste management																
<i>Other</i>			5	22			50			53			0	130	1 532	1 609
<b>Total Expenditure - Standard</b>		<b>6 951</b>	<b>7 479</b>	<b>8 045</b>	<b>7 914</b>	<b>8 209</b>	<b>8 876</b>	<b>8 925</b>	<b>9 038</b>	<b>9 550</b>	<b>9 805</b>	<b>9 927</b>	<b>7 155</b>	<b>101 874</b>	<b>104 855</b>	<b>109 868</b>
<b>Surplus/(Deficit) before assoc.</b>		<b>35 183</b>	<b>(6 287)</b>	<b>(7 776)</b>	<b>(7 706)</b>	<b>23 699</b>	<b>(8 662)</b>	<b>(8 673)</b>	<b>(8 795)</b>	<b>16 225</b>	<b>(9 621)</b>	<b>(9 724)</b>	<b>(6 986)</b>	<b>878</b>	<b>733</b>	<b>318</b>
Share of surplus/ (deficit) of associate																
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>35 183</b>	<b>(6 287)</b>	<b>(7 776)</b>	<b>(7 706)</b>	<b>23 699</b>	<b>(8 662)</b>	<b>(8 673)</b>	<b>(8 795)</b>	<b>16 225</b>	<b>(9 621)</b>	<b>(9 724)</b>	<b>(6 986)</b>	<b>878</b>	<b>733</b>	<b>318</b>

**Table 34 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)**

DC18 Lejweleputswa - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Multi-year expenditure to be appropriated</b>	1															
Vote 1 - Executive Mayor													-	-	-	-
Vote 2 - Speaker													-	-	-	-
Vote 3 - Mayoral Committee													-	-	-	-
Vote 4 - Council General													-	-	-	-
Vote 5 - Municipal Manager													-	-	-	-
Vote 6 - Financial Services													-	-	-	-
Vote 7 - Corporate Services													-	-	-	-
Vote 8 - Human Resources													-	-	-	-
Vote 9 - Information Technology													-	-	-	-
Vote 10 - Property													-	-	-	-
Vote 11 - Municipal Support													-	-	-	-
Vote 12 - Planning & Development													-	-	-	-
Vote 13 - Community & Social Services													-	-	-	-
Vote 14 - Environmental Health Services													-	-	-	-
Vote 15 - Tourism													-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>																
Vote 1 - Executive Mayor				15				25					-	40	42	44
Vote 2 - Speaker			10			20							-	30	50	70
Vote 3 - Mayoral Committee		10		10									-	20	70	40
Vote 4 - Council General		15	40		20			100		85			-	260	275	195
Vote 5 - Municipal Manager			30		100			70					-	200	45	60
Vote 6 - Financial Services			25		240		170		200	300			-	935	240	265
Vote 7 - Corporate Services		9				13							-	22	16	-
Vote 8 - Human Resources													-	-	-	-
Vote 9 - Information Technology													-	-	-	-
Vote 10 - Property				300		400		500		100			-	1,300	-	-
Vote 11 - Municipal Support													-	-	-	-
Vote 12 - Planning & Development				15		9			11				-	35	-	13
Vote 13 - Community & Social Services													-	-	30	15
Vote 14 - Environmental Health Services			20		385			215		380			-	1,000	20	-
Vote 15 - Tourism													-	-	-	-
<b>Capital single-year expenditure sub-total</b>	2	34	125	340	745	442	170	910	211	865	-	-	-	3,842	788	702

**Table 35 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)**

DC18 Lejweleputswa - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>Capital Expenditure - Standard</b>	1															
<i>Governance and administration</i>		20	125	360	150	60	625	200	1,112	-	155	-	-	2,807	738	674
Executive and council			50		100		85		160		155		-	550	482	409
Budget and treasury office			75	300	50	60	150	200	100				-	935	240	265
Corporate services		20		60			390		852				-	1,322	16	-
<i>Community and public safety</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	30	15
Community and social services													-	-	30	15
Sport and recreation													-	-	-	-
Public safety													-	-	-	-
Housing													-	-	-	-
Health													-	-	-	-
<i>Economic and environmental services</i>		-	50	35	100	-	600	-	250	-	-	-	-	1,035	20	13
Planning and development				35									-	35	-	13
Road transport													-	-	-	-
Environmental protection			50		100		600		250				-	1,000	20	-
<i>Trading services</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity													-	-	-	-
Water													-	-	-	-
Waste water management													-	-	-	-
Waste management													-	-	-	-
<i>Other</i>													-	-	-	-
<b>Total Capital Expenditure - Standard</b>	2	20	175	395	250	60	1,225	200	1,362	-	155	-	-	3,842	788	702

**Table 36 MBRR SA30 - Budgeted monthly cash flow**

DC18 Lejweleputswa - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>															
<b>Cash Receipts By Source</b>													1		
Property rates															
Property rates - penalties & collection charges															
Service charges - electricity revenue															
Service charges - water revenue															
Service charges - sanitation revenue															
Service charges - refuse revenue															
Service charges - other															
Rental of facilities and equipment															
Interest earned - external investments	165	181	149	117	133	150	95	136	200	101	128	125	1 680	1 700	1 700
Interest earned - outstanding debtors	45	48	52	54	50	51	53	56	59	61	65	54	645	684	725
Dividends received															
Fines															
Licences and permits															
Agency services															
Transfer receipts - operational	40 821				33 462				26 103					100 387	103 162
Other revenue	2	2	3	4	4	3	4	4	4	4	4	3	40	42	44
<b>Cash Receipts by Source</b>	<b>41 032</b>	<b>231</b>	<b>203</b>	<b>175</b>	<b>33 649</b>	<b>204</b>	<b>151</b>	<b>196</b>	<b>26 366</b>	<b>166</b>	<b>197</b>	<b>182</b>	<b>102 752</b>	<b>105 588</b>	<b>110 186</b>
<b>Other Cash Flows by Source</b>															
Transfer receipts - capital															
Contributions recognised - capital & Contributed assets															
Proceeds on disposal of PPE															
Short term loans															
Borrowing long term/refinancing															
Increase (decrease) in consumer deposits															
Decrease (increase) in non-current debtors															
Decrease (increase) other non-current receivables															
Decrease (increase) in non-current investments	352	316	308	393	324	367	381	302	322	325	328	282	4 000	4 000	2 000
<b>Total Cash Receipts by Source</b>	<b>41 384</b>	<b>547</b>	<b>511</b>	<b>568</b>	<b>33 973</b>	<b>571</b>	<b>532</b>	<b>498</b>	<b>26 688</b>	<b>491</b>	<b>525</b>	<b>464</b>	<b>106 752</b>	<b>109 588</b>	<b>112 186</b>
<b>Cash Payments by Type</b>															
Employee related costs	3 200	3 450	3 600	3 800	4 050	4 120	4 250	4 320	4 410	4 490	4 503	5 322	49 515	51 871	54 464
Remuneration of councillors	630	634	639	645	650	686	692	670	663	674	680	646	7 909	8 304	8 719
Finance charges						1 420						1 420	2 841	2 583	2 321
Bulk purchases - Electricity															
Bulk purchases - Water & Sewer															
Other materials															
Contracted services															
Transfers and grants - other municipalities		300			400			800				450	1 950	1 950	1 950
Transfers and grants - other	2 500											2 500	2 000	2 000	
Other expenditure	1 710	1 929	2 023	2 160	1 876	2 290	2 407	2 634	2 349	2 629	2 522	12 631	37 160	38 147	40 414
<b>Cash Payments by Type</b>	<b>8 040</b>	<b>6 313</b>	<b>6 262</b>	<b>6 605</b>	<b>6 976</b>	<b>8 516</b>	<b>7 349</b>	<b>8 424</b>	<b>7 422</b>	<b>7 793</b>	<b>7 705</b>	<b>20 469</b>	<b>101 874</b>	<b>104 855</b>	<b>109 868</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets			450	369			1 250		779	500		494	3 842	781	588
Repayment of borrowing						894						894	1 788	1 585	1 847
Other Cash Flows/Payments															
<b>Total Cash Payments by Type</b>	<b>8 040</b>	<b>6 313</b>	<b>6 712</b>	<b>6 974</b>	<b>6 976</b>	<b>9 410</b>	<b>8 599</b>	<b>8 424</b>	<b>8 201</b>	<b>8 293</b>	<b>7 705</b>	<b>21 856</b>	<b>107 504</b>	<b>107 220</b>	<b>112 303</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>33 344</b>	<b>(5 766)</b>	<b>(6 202)</b>	<b>(6 406)</b>	<b>26 997</b>	<b>(8 839)</b>	<b>(8 067)</b>	<b>(7 926)</b>	<b>18 486</b>	<b>(7 802)</b>	<b>(7 180)</b>	<b>(21 393)</b>	<b>(752)</b>	<b>2 368</b>	<b>(117)</b>
Cash/cash equivalents at the month/year begin:	20 729	54 074	48 307	42 106	35 700	62 697	53 858	45 791	37 865	56 352	48 550	41 370	20 729	19 977	22 345
Cash/cash equivalents at the month/year end:	54 074	48 307	42 106	35 700	62 697	53 858	45 791	37 865	56 352	48 550	41 370	19 977	19 977	22 345	22 228



## **1.14 Annual budgets and SDBIPs – internal departments**

## **1.15 Contracts having future budgetary implications**

In terms of the Council's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Treasury Department.

## **1.16 Capital expenditure details**

The following three tables present details of the Council's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

### **Table 37 MBRR SA 34a - Capital expenditure on new assets by asset class**



DC18 Lejweleputswa - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>	1									
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
<i>Roads, Pavements &amp; Bridges</i>										
<i>Storm water</i>										
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
<i>Generation</i>										
<i>Transmission &amp; Reticulation</i>										
<i>Street Lighting</i>										
Infrastructure - Water		-	-	-	-	-	-	-	-	-
<i>Dams &amp; Reservoirs</i>										
<i>Water purification</i>										
<i>Reticulation</i>										
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
<i>Reticulation</i>										
<i>Sewerage purification</i>										
Infrastructure - Other		-	-	-	-	-	-	-	-	-
<i>Waste Management</i>										
<i>Transportation</i>										
<i>Gas</i>	2									
<i>Other</i>	3									
<b>Community</b>		-	-	-	-	-	-	-	-	-
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses	7									
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing	8									
Other										
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Buildings										
Other	9									
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Housing development										
Other										
<b>Other assets</b>		2,158	8,700	4,599	2,175	3,695	3,695	2,512	758	654
General vehicles	10	882	2,587	452			200	210		
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment			266	528		20	20			
Computers - hardware/equipment						400	400	520	40	45
Furniture and other office equipment		1,276	631	591	1,085	1,125	1,125	1,492	508	609
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings			5,172	3,007	250	1,250	1,250			
Other Land										
Surplus Assets - (Investment or Inventory)										
Other			43	21	840	900	900	300		
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
<b>Intangibles</b>		-	-	101	-	90	90	330	30	48
Computers - software & programming				101		90	90	330	30	48
Other ( <i>list sub-class</i> )										
<b>Total Capital Expenditure on new assets</b>	1	2,158	8,700	4,701	2,175	3,785	3,785	2,842	788	702

DC18 Lejweleputswa - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>	1									
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
<i>Roads, Pavements &amp; Bridges</i>										
<i>Storm water</i>										
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
<i>Generation</i>										
<i>Transmission &amp; Reticulation</i>										
<i>Street Lighting</i>										
Infrastructure - Water		-	-	-	-	-	-	-	-	-
<i>Dams &amp; Reservoirs</i>										
<i>Water purification</i>										
<i>Reticulation</i>										
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
<i>Reticulation</i>										
<i>Sewerage purification</i>										
Infrastructure - Other		-	-	-	-	-	-	-	-	-
<i>Waste Management</i>										
<i>Transportation</i>	2									
<i>Gas</i>										
<i>Other</i>	3									
<b>Community</b>		-	-	-	-	-	-	-	-	-
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses	7									
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing	8									
Other										
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Buildings										
Other	9									
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Housing development										
Other										
<b>Other assets</b>		-	2,224	4,830	6,000	6,919	6,919	1,000	-	-
General vehicles										
Specialised vehicles										
Plant & equipment	10									
Computers - hardware/equipment										
Furniture and other office equipment										
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings			2,224	4,830	6,000	6,919	6,919	1,000		
Other Land										
Surplus Assets - (Investment or Inventory)										
Other										
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
<b>Intangibles</b>		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other ( <i>list sub-class</i> )										
<b>Total Capital Expenditure on renewal of existing</b>	1	-	2,224	4,830	6,000	6,919	6,919	1,000	-	-

**Table 39 MBRR SA34c - Repairs and maintenance expenditure by asset class**

DC18 Lejweleputswa - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>	1									
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
<i>Roads, Pavements &amp; Bridges</i>										
<i>Storm water</i>										
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
<i>Generation</i>										
<i>Transmission &amp; Reticulation</i>										
<i>Street Lighting</i>										
Infrastructure - Water		-	-	-	-	-	-	-	-	-
<i>Dams &amp; Reservoirs</i>										
<i>Water purification</i>										
<i>Reticulation</i>										
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
<i>Reticulation</i>										
<i>Sewerage purification</i>										
Infrastructure - Other		-	-	-	-	-	-	-	-	-
<i>Waste Management</i>										
<i>Transportation</i>	2									
<i>Gas</i>										
<i>Other</i>	3									
<b>Community</b>		-	-	-	-	-	-	-	-	-
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses	7									
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing	8									
Other										
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Buildings										
Other	9									
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Housing development										
Other										
<b>Other assets</b>		739	724	803	1,603	1,613	1,613	914	1,221	1,302
General vehicles		239	235	385	629	651	651	156	86	92
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		50	-	4	35	35	35	5	5	6
Computers - hardware/equipment		-	69	58	93	87	87	157	20	21
Furniture and other office equipment		-	-	6	67	67	67	22	13	13
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings		450	310	209	536	536	536	415	750	800
Other Land										
Surplus Assets - (Investment or Inventory)										
Other			110	140	243	238	238	160	348	371
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
<b>Intangibles</b>		-	-	-	-	-	-	-	-	-
Computers - software & programming										
Other ( <i>list sub-class</i> )										
<b>Total Repairs and Maintenance Expenditure</b>	1	739	724	803	1,603	1,613	1,613	914	1,221	1,302

DC18 Lejweleputswa - Supporting Table SA34d Depreciation by asset class

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>	1									
<b>Depreciation by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
<i>Roads, Pavements &amp; Bridges</i>										
<i>Storm water</i>										
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
<i>Generation</i>										
<i>Transmission &amp; Reticulation</i>										
<i>Street Lighting</i>										
Infrastructure - Water		-	-	-	-	-	-	-	-	-
<i>Dams &amp; Reservoirs</i>										
<i>Water purification</i>										
<i>Reticulation</i>										
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
<i>Reticulation</i>										
<i>Sewerage purification</i>										
Infrastructure - Other		-	-	-	-	-	-	-	-	-
<i>Waste Management</i>										
<i>Transportation</i>	2									
<i>Gas</i>	3									
<i>Other</i>										
<b>Community</b>		-	-	-	-	-	-	-	-	-
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses	7									
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing	8									
Other										
<b>Heritage assets</b>		-	-	-	-	-	-	-	-	-
Buildings										
Other	9									
<b>Investment properties</b>		-	-	-	-	-	-	-	-	-
Housing development										
Other										
<b>Other assets</b>		2 028	3 191	5 262	3 465	7 423	7 423	7 845	8 660	9 156
General vehicles		132	466	415	280	280	280	475	570	660
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		677	1 659	2 592	1 316	3 287	3 287	1 530	1 694	1 875
Computers - hardware/equipment										
Furniture and other office equipment		567	425	833	755	1 418	1 418	3 235	3 682	3 865
Abattoirs										
Markets										
Civic Land and Buildings		289	289	1 396	1 096	2 419	2 419	2 580	2 679	2 715
Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventory)										
Other		363	352	26	19	19	19	25	34	42
<b>Agricultural assets</b>		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
<b>Biological assets</b>		-	-	-	-	-	-	-	-	-
<i>List sub-class</i>										
<b>Intangibles</b>		248	268	371	-	-	-	-	-	-
Computers - software & programming										
Other ( <i>List sub-class</i> )		248	268	371						
<b>Total Depreciation</b>	1	2 276	3 459	5 633	3 465	7 423	7 423	7 845	8 660	9 156

**Table 3 MBRR SA36 - Detailed capital budget per municipal vote**

DC18 Lejweleputswa - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project information	
										Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>																
	4	<b>Disaster Infrastructure</b>			Yes	<b>Infrastructure</b>	<b>Buildings</b>									
		Building Archives & Security Houses			Yes	Infrastructure	Buildings		3,007	1,250	1,000					renewal
		Other Assets			Yes	Office Equipment	Clock in server, caseware									
		Other Assets			Yes	Office Equipment	Networks, PA System, Computers									
		Other Assets			Yes	Emergency Equipment	Fire Fighting Equipment									
		Other Assets			Yes	Motor Vehicles	General Motor Vehicles		452	-	200	210				new
		Other Assets			Yes	Plant & Equipment	Crime Prevention Equip, Radio Equip									
		Other Assets			Yes	Software/Hardware	Software/Hardware		629	510	330					new
		Other Assets			Yes	Furniture & Fittings	Furniture & Fittings		591	2,025	2,012	548	654			new
		Other Assets			Yes	Fencing Disaster Management	Fencing									
		Other Assets			Yes	Paving Disaster Management	Paving									
		Other Assets			Yes	Specialized Vehicles	Specialized Vehicles									
		Other Assets			Yes	Other Assets	Landscaping									
		Other Assets			Yes	Security Material	Security Material		21		300	30	48			new
		Other Assets			Yes	Tools	Tools									
		Other Assets			Yes	Other Assets	Disaster Management Solution		4,830	6,919						
Parent Capital expenditure	1										3,842	788	702			
Entities: <i>List all capital projects grouped by Entity</i>																
Entity A		Water project A														
Entity B		Electricity project B														
Entity Capital expenditure																
Total Capital expenditure									9,531	10,704	3,842	788	702			

## Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting  
Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on Council's website.
2. Internship programme  
Council is participating in the Municipal Financial Management Internship programme and has employed three interns undergoing training in various divisions of the Financial Department.
3. Budget and Treasury Office  
The Budget and Treasury Office has been established in accordance with the MFMA.
4. Audit Committee  
An Audit Committee has been established and is fully functional.
5. Service Delivery and Implementation Plan  
The detail SDBIP document is at a draft stage and will be finalised after approval of the 2012/13 MTREF in May 2013 directly aligned and informed by the 2012/13 MTREF.
6. Annual Report  
Annual report is compiled in terms of the MFMA and National Treasury requirements.
7. MFMA Training  
Seven staff members have enrolled recently for the MFMDP programme.
8. Other supporting documents.

**Table 42 MBRR Table SA1 - Supporting detail to budgeted financial performance**



DC18 Lejweletswa - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>											
<b>REVENUE ITEMS:</b>											
<b>Property rates</b>	6										
Total Property Rates											
less Revenue Foregone											
<b>Net Property Rates</b>											
<b>Service charges - electricity revenue</b>	6										
Total Service charges - electricity revenue											
less Revenue Foregone											
<b>Net Service charges - electricity revenue</b>											
<b>Service charges - water revenue</b>	6										
Total Service charges - water revenue											
less Revenue Foregone											
<b>Net Service charges - water revenue</b>											
<b>Service charges - sanitation revenue</b>	6										
Total Service charges - sanitation revenue											
less Revenue Foregone											
<b>Net Service charges - sanitation revenue</b>											
<b>Service charges - refuse revenue</b>	6										
Total refuse removal revenue											
Total landfill revenue											
less Revenue Foregone											
<b>Net Service charges - refuse revenue</b>											
<b>Other Revenue by source</b>											
List other revenue by source											
Sundry		87	604	154	15	173	173		40	42	44
<b>Total 'Other' Revenue</b>	3	87	604	154	15	173	173		40	42	44
<b>EXPENDITURE ITEMS:</b>											
<b>Employee related costs</b>	2										
Basic Salaries and Wages		18 101	24 587	27 148	31 682	29 682	29 615		35 555	37 323	39 199
Pension and UIF Contributions		3 767	5 239	6 500	4 225	4 268	4 268		5 054	5 306	5 572
Medical Aid Contributions					2 169	2 173	2 173		2 271	2 385	2 504
Overtime		146	158	259		375	375				
Performance Bonus		1 541	213	435							
Motor Vehicle Allowance		5 434	4 039	4 832	5 078	4 824	4 824		4 516	4 742	4 979
Cellphone Allowance											
Housing Allowances		711	273	230	391	373	373		359	377	396
Other benefits and allowances					667	664	664		764	802	842
Payments in lieu of leave											
Long service awards					451	481			124		
Post-retirement benefit obligations	4		6 572	3 993							
<b>sub-total</b>	5	29 700	41 081	43 397	44 654	42 841	42 292		48 642	50 944	53 491
Less: Employees costs capitalised to PPE											
<b>Total Employee related costs</b>	1	29 700	41 081	43 397	44 654	42 841	42 292		48 642	50 944	53 491
<b>Contributions recognised - capital</b>											
List contributions by contract											
<b>Total Contributions recognised - capital</b>											
<b>Depreciation &amp; asset impairment</b>											
Depreciation of Property, Plant & Equipment			3 458	5 633	3 465	7 423	7 423		7 845	8 660	9 156
Lease amortisation			268								
Capital asset impairment											
Depreciation resulting from revaluation of PPE	10										
<b>Total Depreciation &amp; asset impairment</b>	1		3 726	5 633	3 465	7 423	7 423		7 845	8 660	9 156
<b>Bulk purchases</b>											
Electricity Bulk Purchases											
Water Bulk Purchases											
<b>total bulk purchases</b>	1										
<b>Transfers and grants</b>											
Cash transfers and grants		5 345	10 774	12 234	9 150	8 150	8 150		4 450	3 950	3 950
Non-cash transfers and grants											
<b>Total transfers and grants</b>	1	5 345	10 774	12 234	9 150	8 150	8 150		4 450	3 950	3 950
<b>Contracted services</b>											
List services provided by contract											
<b>sub-total</b>	1										
<b>Allocations to organs of state:</b>											
Electricity											
Water											
Sanitation											
Other											
<b>Total contracted services</b>											
<b>Other Expenditure By Type</b>											
Collection costs		2 906	1 678	1 815	2 114	1 851	1 851		1 927	2 034	2 125
Contributions to other provisions		794	274	1 155	1 190	2 490	2 340		1 400	1 649	1 661
Consultant fees		1 104	2 107	2 327	2 100	2 500	2 200		2 231	2 547	2 574
Audit fees		10 031	903	3 285	11 627	26 300	25 686		17 178	14 808	16 632
General expenses											
List Other Expenditure by Type											
Grants & subsidies		5 345	10 774	12 234	9 150	8 150	8 150		4 450	4 450	4 450
Interest paid on DfSA loans		4 543	3 447	3 836	3 083	3 083	3 083		2 841	2 583	2 221
Branding/external		411	1 625	770	600	1 600	1 600		150	563	588
Tourism awareness		1 455	1 182	1 784	700					761	799
<b>Total 'Other' Expenditure</b>	1	26 590	21 989	27 205	30 561	45 971	44 907		30 187	29 394	31 160
<b>Repairs and Maintenance</b>	8										
Employee related costs											
Other materials											
Contracted Services		739	724	803	1 603	1 618	1 613		914	1 221	1 302
Other Expenditure											
<b>Total Repairs and Maintenance Expenditure</b>	9	739	724	803	1 603	1 618	1 613		914	1 221	1 302



**Table 43 MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)**

DC18 Lejweleputswa - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - Executive Mayor	Vote 2 - Speaker	Vote 3 - Mayoral Committee	Vote 4 - Council General	Vote 5 - Municipal Manager	Vote 6 - Financial Services	Vote 7 - Corporate Services	Vote 8 - Human Resources	Vote 9 - Information Technology	Vote 10 - Property	Vote 11 - Municipal Support	Vote 12 - Planning & Development	Vote 13 - Community & Social Services	Vote 14 - Environmental Health Services	Vote 15 - Tourism	Total
R thousand	1																
<b>Revenue By Source</b>																	
Property rates																	-
Property rates - penalties & collection charges																	-
Service charges - electricity revenue																	-
Service charges - water revenue																	-
Service charges - sanitation revenue																	-
Service charges - refuse revenue																	-
Service charges - other																	-
Rental of facilities and equipment																	-
Interest earned - external investments							1 680										1 680
Interest earned - outstanding debtors							645										645
Dividends received																	-
Fines																	-
Licences and permits																	-
Agency services																	-
Other revenue							40										40
Transfers recognised - operational					98 137		1 250					1 000					100 387
Gains on disposal of PPE																	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		-	-	-	98 137	-	3 615	-	-	-	-	-	1 000	-	-	-	102 752
<b>Expenditure By Type</b>																	
Employee related costs		3 323	1 615	960		8 161	9 029	7 085				3 928	6 019	9 394			49 515
Remuneration of councillors		848	667	3 611	2 783												7 909
Debt impairment					529												529
Depreciation & asset impairment		96	61	79	452	145	1 073	197		2 913		69	2 429	331			7 845
Finance charges					2 841												2 841
Bulk purchases																	-
Other materials																	-
Contracted services																	-
Transfers and grants					4 450												4 450
Other expenditure		3 464	547	467	4 298	3 139	5 212	1 889		1 826		4 333	1 483	1 997	130		28 785
Loss on disposal of PPE																	-
<b>Total Expenditure</b>		7 731	2 890	5 118	15 352	11 445	15 314	9 171	-	-	4 739	-	8 330	9 931	11 722	130	101 874
<b>Surplus/(Deficit)</b>		(7 731)	(2 890)	(5 118)	82 785	(11 445)	(11 699)	(9 171)	-	-	(4 739)	-	(7 330)	(9 931)	(11 722)	(130)	878
Transfers recognised - capital																	-
Contributions recognised - capital																	-
Contributed assets																	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		(7 731)	(2 890)	(5 118)	82 785	(11 445)	(11 699)	(9 171)	-	-	(4 739)	-	(7 330)	(9 931)	(11 722)	(130)	878

**Table 4 MBRR Table SA3 – Supporting detail to Statement of Financial Position**

DC18 Lejweleputswa - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<b>R thousand</b>											
<b>ASSETS</b>											
<b>Call investment deposits</b>											
Call deposits < 90 days		52 000	5 000	20 000		7 290	7 290		5 605	4 885	5 129
Other current investments > 90 days			45 000	20 000	32 000	25 000	25 000		16 000	14 000	12 000
<b>Total Call investment deposits</b>	2	52 000	50 000	40 000	32 000	32 290	32 290	-	21 605	18 885	17 129
<b>Consumer debtors</b>											
Consumer debtors		11 933	15 870	16 993	12 580	8 171	8 171		5 930	6 227	6 538
Less: Provision for debt impairment		(7 509)	(7 509)	(8 039)	(7 509)	(7 509)	(7 509)				
<b>Total Consumer debtors</b>	2	4 423	8 360	8 953	5 071	662	662	-	5 930	6 227	6 538
<b>Debt impairment provision</b>											
Balance at the beginning of the year			7 509	7 509	8 039						
Contributions to the provision				530							
Bad debts written off											
<b>Balance at end of year</b>		-	7 509	8 039	8 039	-	-	-	-	-	-
<b>Property, plant and equipment (PPE)</b>											
PPE at cost/valuation (excl. finance leases)		35 300	95 131	102 966	8 175	102 260	102 260		102 966	108 114	113 520
Leases recognised as PPE											
Less: Accumulated depreciation		35 300	8 512	13 242	3 465	13 242	13 242		13 242	13 904	14 600
<b>Total Property, plant and equipment (PPE)</b>	2	-	86 619	89 724	4 710	89 018	89 018	-	89 724	94 210	98 921
<b>LIABILITIES</b>											
<b>Current liabilities - Borrowing</b>											
Short term loans (other than bank overdraft)											
Current portion of long-term liabilities		1 187	1 971	1 706	1 554	1 706	1 706		1 706	1 792	1 881
<b>Total Current liabilities - Borrowing</b>		1 187	1 971	1 706	1 554	1 706	1 706	-	1 706	1 792	1 881
<b>Trade and other payables</b>											
Trade and other creditors		3 362	8 614	7 601	4 703	5 915	5 915		6 848	7 191	7 550
Unspent conditional transfers			848	667							
VAT											
<b>Total Trade and other payables</b>	2	3 362	9 462	8 268	4 703	5 915	5 915	-	6 848	7 191	7 550
<b>Non current liabilities - Borrowing</b>											
Borrowing		21 253	19 891	18 338	18 337	16 550	16 550		14 965	13 118	11 005
Finance leases (including PPP asset element)		-	45	-							
<b>Total Non current liabilities - Borrowing</b>	4	21 253	19 936	18 338	18 337	16 550	16 550	-	14 965	13 118	11 005
<b>Provisions - non-current</b>											
Retirement benefits			3 407	4 728		6 308	6 308		4 728	4 964	5 213
List other major provision items											
Refuse landfill site rehabilitation											
Other			1 405	1 580					1 580	1 659	1 742
<b>Total Provisions - non-current</b>		-	4 813	6 308	-	6 308	6 308	-	6 308	6 624	6 955
<b>CHANGES IN NET ASSETS</b>											
<b>Accumulated Surplus/(Deficit)</b>											
Accumulated Surplus/(Deficit) - opening balance		3 366	52 959	109 992	18 513	118 842	116 940		89 155	92 317	97 508
GRAP adjustments											
Restated balance		3 366	52 959	109 992	18 513	118 842	116 940	-	89 155	92 317	97 508
Surplus/(Deficit)		14 808	6 293	(1 057)	(1 326)	(24 237)	(22 335)	-	878	733	318
Appropriations to Reserves											
Transfers from Reserves											
Depreciation offsets											
Other adjustments			50 741	(233)							
<b>Accumulated Surplus/(Deficit)</b>	1	18 174	109 992	108 702	17 187	94 605	94 605	-	90 033	93 051	97 826
<b>Reserves</b>											
Housing Development Fund											
Capital replacement											
Self-insurance											
Other reserves		32 577									
Revaluation											
<b>Total Reserves</b>	2	32 577	-	-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	50 751	109 992	108 702	17 187	94 605	94 605	-	90 033	93 051	97 826

**1.17 Municipal Manager's quality certificate**



**Quality certificate**

I, NONTSIKELELO JUNICE AARON, Municipal Manager of  
LE TWELEPUTSWA DISTRICT MUNICIPALITY (Name of municipality), hereby  
certify that the adjustments budget and supporting documentation have been  
prepared in accordance with the Municipal Finance Management Act and the  
regulations made under that Act, and that the adjustments budget and supporting  
documentation are consistent with the Integrated Development Plan of the  
municipality.

Print name NONTSIKELELO JUNICE AARON  
Municipal manager of DC18 (Name of demarcation code of municipality)  
Signature [Signature]  
Date 20 JUNE 2012

**Quality certificate**

I, NONTSIKELELO JUNICE AARON, Municipal Manager of  
LESWATLOPUENA DISTRICT MUNICIPALITY (Name of municipality), hereby  
certify that the annual budget and supporting documentation have been prepared  
in accordance with the Municipal Finance Management Act and the regulations  
made under that Act, and that the adjustments budget and supporting  
documentation are consistent with the Integrated Development Plan of the  
municipality.

Print name NONTSIKELELO JUNICE AARON  
Municipal manager of A18 (Name of demarcation code of municipality)  
Signature [Signature]  
Date 20 JUNE 2012